

# Community Oriented Government in the Capital City



## *Progress Report to the City Manager*



# COMMUNITY ORIENTED GOVERNMENT



INDEX	2
Memo to City Manager – Community Oriented Government	3
Appendices	
I. College Park, Idlewild Neighborhoods Establish Safety Priorities	6
II. South Park Neighborhood Establishes Community-Directed Priorities	8
III. Thompson/Hunter and Battery Height Neighbors Work with RPD to Establish Community Directed Priorities	9
IV. Community Oriented Government Implemented within The College Park/Idlewild Neighborhoods – Memo to Law And Public Safety Committee	11
V. College Park/Idlewild Progress Report to the City Manager	24
VI. Southeast District Community Oriented Policing Team Moves Forward - Newsflash	31
VII. City of Raleigh South East District Community Policing Team Overview	34
VIII. Impetus for Change Report	35

# CITY OF RALEIGH

## NORTH CAROLINA

### INTER-OFFICE CORRESPONDENCE

To: J. Russell Allen

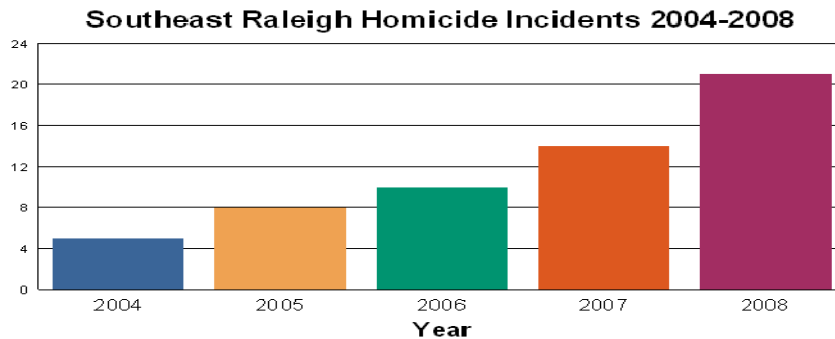
From: Harry Dolan, Chief of Police

Date: 07-02-09

Subject: Community Oriented Government in the Capital City Update

#### MESSAGE:

Over the past several years the southeast region of our city has experienced significant incidents of violent crime, culminating with a decades' high 21 homicides in 2008. It is important to note that although the region accounts for only 14 percent of the city's population, 35 percent of violent crime and 60 percent of homicides in 2008 occurred within southeast Raleigh.



At your direction, in December of last year, the Raleigh Police Department (RPD) began reinvigorating our Community Policing Initiatives in order to stem the tide of rising violent crime. Our first step was to form a close partnership with select city departments so that a sustainable Community Oriented Government approach to neighborhood problem solving would be established. This approach was based upon the city's past success with Neighborhood Quality Teams. Specifically, Parks and Recreation, Inspections, Community Development, Community Services and Public Works attended neighborhood brain-storming sessions designed to identify neighborhood quality-of-life priorities which could be acted upon by the various departments. (Refer to appendix I *College Park, Idlewild Neighborhoods Establish Safety Priorities*; II *South Park Neighborhood Establishes Community-Directed Priorities*; III *Thompson, Hunter and*

*Battery Heights Neighbors Work With RPD to Establish Community-Directed Priorities; IV Community Oriented Government Implemented within the College Park/Idlewild Neighborhoods Memorandum to the Law and Public Safety Committee)*

Department representatives from the city of Raleigh met with neighbors from the College Park and Idlewild neighborhoods on May 28<sup>th</sup> to provide them with a progress report concerning our collective actions taken in response to neighborhood priorities established in December. The meeting was overwhelmingly successful, resulting in neighbors expressing sincere gratitude for the significant improvement in the overall quality of life. (Refer to appendix V; *College Park/Idlewild Progress Report to the City Manager*). In July and August we will provide progress reports to the Hunter-Thompson and South Park neighborhoods. These reports will outline the progress to date on priorities established by neighbors who met with us earlier in the year.

You have asked that we provide you with plans to sustain the progress we have recently achieved over the long term. The first step we have taken is to permanently establish community policing officers within beats/neighborhoods most in need of comprehensive proactive policing strategies. Presently, eight separate community policing beats have been established within the Southeast Police District. Officers are assigned to an area and work in close partnership with citizens, city departments, helping agencies and neighborhood associations to develop police services to meet unique neighborhood needs. The officers assigned to these duties have been selected based upon their ability to assist in solving contemporary community problems. (Refer to appendix VI: *Southeast District Community Oriented Policing Team Moves Forward- Newsflash*.)

The second, and perhaps most important step taken toward long term sustainability, is the establishment of a Southeast District Community Oriented Government Team (SED COG Team). The COG Team is comprised of representatives from various city departments who are charged with the mission of tailoring city services to meet the unique needs of southeast Raleigh neighborhoods. We are proposing that a COG Steering Committee comprised of key city department heads be established for the purpose of both guiding and supporting the SED COG Team as they go about the business of providing city services to meet unique neighborhood needs within southeast Raleigh.

The SED COG Team will strive to build strong relationships between the City and various community stakeholders to promote ownership and solutions to complex community issues, to create sustainable solutions for community issues and to establish proactive measures to prevent community problems. Our next steps will include locating and establishing neighborhood offices for assigned community officers and strive to identify opportunities for neighbors to personally become involved in neighborhood quality-of-life improvement and problem-solving through capacity building. (Refer to appendix VII: *City of Raleigh Southeast District Community Oriented Government Team Mission and Goals*.) Finally, the Steering Committee and the COG Team will be working together to review the Brad Thompson report, *Impetus for Change*, that was presented to the City Council (Appendix VIII). We will work with community leaders to prioritize and implement strategies for neighborhood improvement wherever feasible.

Thank you again for your continued support, and we will continue to provide you and members of our community with SED COG progress reports.

# College Park and Idlewild Bulletin



December 23, 2008



## College Park, Idlewild Neighborhoods Establish Safety Priorities

On December 16, over 80 citizens from the College Park and Idlewild neighborhoods joined with Councilor James West of the Raleigh City Council, College Park area CAC chair Ms. Octavia Rainey, and representatives from RPD to develop collaborative strategies to address neighborhood public safety and quality of life concerns. Participants were divided into work groups, and came up with 20 priorities for community policing efforts. These priorities are listed below, ranked by degree of urgency:

**Increased prostitution and drug enforcement:** Neighbors reported that some areas of the neighborhood harbored drug dealing and prostitution at all hours of the day and night.

**Increased foot and bike patrols:** Neighbors wanted to see officers out in the neighborhood on foot, bikes, and horses. They felt this would serve to deter criminal activity and increase officers' ability to develop relationships in the community.

**Expand youth activities:** Neighbors wanted to see youth organizations form and implement additional structured youth activities to help effectively mentor children in the neighborhood.



Captain Barbry of the St. Augustine's College Police Department and Captain Earnhardt, Raleigh Police Southeast District Commander



For more information, please contact  
Mr. Michael Ballen,  
the Raleigh Police Department's  
Community Policing Coordinator.

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**Rooming house problems:** Neighbors wanted to see tighter regulation of rooming houses. They requested stricter enforcement by city officials of landlord regulations and inspection code violations, because they felt that these types of residences attracted a wide range of criminal law violations.

**Teen-specific programming:** Neighbors recommended that programs be developed that target the unique needs of teenagers. Some of the suggestions were career development programs and job opportunities. They also suggested community-sponsored recreational activities, like dances, where a healthy atmosphere could be ensured.

**Structured community watch:** Neighbors recommended restarting community watch programs throughout the neighborhoods within the College Park and Idlewild communities.

**Install cameras:** Install cameras in public locations where high incidents of crime and public disorder are reported. Neighbors believed this would lead to cases being cleared more quickly, and also serve to deter crime.

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**Gang suppression/prevention:** Neighbors recommended we continue to enhance efforts to suppress gang activity, as well as prioritize gang prevention initiatives to prevent young people from joining gangs.

**Improve services provided to families:** Neighbors suggested providing programs to families, such as parenting classes. The overall belief was that stronger parenting may help reduce behavior problems in children.

**Improved police response time:** Neighbors were concerned that at times it took too long for the police to respond to requests for service.

**Youth protective curfew ordinance:** Neighbors wanted the city to consider an ordinance that prohibits youth under the age of 16 from loitering late at night.

**Neighborhood substation:** Neighbors requested a location within the neighborhood where officers could stop to do paperwork, visit with neighbors, and have a base of operations, which would foster closer working relationships.

**Armed robberies:** Hispanic neighbors in particular reported concerns with the increase in armed robberies in Raleigh. It was recommended that the police take progressive action to confront this growing problem.

**Enhance community information and feedback:** Neighbors requested that the police provide them with greater sources of information regarding community watch, crime patterns in the neighborhood, and other general public safety information. We specifically discussed newsletters (electronic and printed) and a variety of other sources.

**Crime prevention security survey:** Neighbors requested that RPD survey the entire neighborhood to develop and implement security enhancements (lighting surveys, etc.). One group specifically mentioned the area outside the community center along Jones Street.

**Secure abandoned/unoccupied homes:** Neighbors requested that the city identify, secure, and provide code enforcement for abandoned properties which are often used for prostitution and/or drug dens. They believed that landlords should be held accountable for the condition of their properties.

**Residential traffic calming:** Neighbors recommended providing safer streets through traditional traffic enforcement as well as considering traffic calming projects, such as speed bumps.

**Business hours of operation:** A few neighbors recommended that the city consider regulating the business hours of convenience stores operating in the area to reduce foot traffic and criminal activity.

**Prisoner re-entry programs:** Neighbors recommended that the police continue to work with officials from the N.C. Department of Corrections and others to support programs which help integrate prisoners back into the community, with the overall goal being to reduce the likelihood that these individuals will re-offend.

**Community service and restitution:** Some neighbors felt that those who offend should be required to provide restitution to the community where they commit crimes.

**A meeting will be scheduled in January to provide neighbors with an update.**

**If you have any suggestions or would like to find out more about these efforts, please contact RPD's Community Policing Coordinator, Mr. Michael Ballen, at [Michael.Ballen@ci.raleigh.nc.us](mailto:Michael.Ballen@ci.raleigh.nc.us).**

**Anyone who may have information about crime is encouraged to contact Raleigh Police Crimestoppers at 834-4357.**





March 6, 2009



## South Park Neighborhood Establishes Community-Directed Priorities

On January 28 and February 17, over 50 citizens from the South Park community joined with representatives from RPD to develop collaborative strategies to address neighborhood public safety and quality of life concerns. Participants were divided into work groups, and came up with several priorities for community policing efforts. These priorities are listed below, ranked by degree of urgency:

**Rooming houses/business:** Neighbors wanted to see tighter regulation of rooming houses. They requested stricter enforcement by city officials of landlord regulations and inspection code violations, because they felt that these types of residences attracted a wide range of criminal law violations. They also felt that landlords who neglect their properties should face consequences.

**Community policing:** Neighbors wanted officers to make an effort to get to know people in the community. They also requested that RPD assign officers to neighborhoods and set up a community-based station.

**Drug and prostitution enforcement:** Neighbors stressed the need for follow-up on cases, with an emphasis on the arrest of "johns." They suggested that drug enforcement efforts include both houses and open-air markets.

**High-visibility patrol and presence:** Neighbors wanted to see officers out in the neighborhood on foot and bicycles. They felt this would serve to deter criminal activity.

**Job training:** Neighbors recommended that the police continue to work with officials from the N.C. Department of Corrections and others to support programs which help integrate prisoners back into the community, with the overall goal being to reduce the likelihood that these individuals will re-offend. Neighbors also suggested that the city open training centers for recently released offenders and offer support for employment opportunities.



For more information, please contact  
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**Gang Activity:** Neighbors recommended we continue to enhance efforts to suppress gang activity, as well as prioritize gang prevention initiatives to prevent young people from joining gangs.

**Curfew ordinance:** Neighbors asked for the department to research the possibility of the city enacting a city curfew ordinance for youth.

**Quality of life enforcement:** This was phrased as "general code enforcement," but referred to offenses such as nuisance abatement and the removal of abandoned cars.

**Help with city services:** Neighbors wanted better access to city services and community government.

**Convenience stores:** Neighbors asked for stricter ABC law enforcement with a specific mention of underage sales. They were also concerned about loitering around these locations.

**Improved response time:** Neighbors were concerned that at times it took too long for the police to respond to requests for service.



# Thompson/Hunter and Battery Heights Bulletin



March 6, 2009



## Neighbors Work With RPD to Establish Community-Directed Priorities

On February 24, over 60 citizens from the Thompson/Hunter and Battery Park communities joined with representatives from RPD to develop collaborative strategies to address neighborhood public safety and quality of life concerns. Participants at the meeting were divided into work groups, and came up with several priorities for community policing efforts. These priorities are listed below, ranked by degree of urgency:

**Rooming house problems:** Neighbors wanted to see tighter regulation of rooming houses. They requested stricter enforcement of landlord laws and inspection code violations. They wanted vacant and abandoned houses to be more secure and demolished in a reasonable timeframe if applicable.

**Higher enforcement on specific streets:** Neighbors listed the following streets as specific concerns: Bragg, Alston, Martin, Lenoir, Camden, Haywood, and Cotton Place. They were concerned about guns, drugs, and loitering.

**Gang suppression/prevention:** Neighbors recommended that RPD continue to enhance efforts to suppress gang activity, as well as prioritize gang prevention initiatives to prevent young people from joining gangs.

**Higher-visibility patrol:** Neighbors requested increased foot and bike patrols, especially in the park areas.

**Web site for crime reporting:** Neighbors requested a website where community members would be able to report and retrieve information about crimes in the area.

**ABC stores:** Neighbors wanted to make sure ABC stores and convenience stores selling alcohol were strictly following ABC laws. They also asked for noise and parking enforcement to be stepped up around these businesses.



For more information, please contact  
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**Youth services:** Both prevention and intervention services are needed; the former to keep young people out of trouble in the first place, and the latter to keep the trouble from getting worse.

**Church partnerships:** Neighbors asked for stronger ties between the church community and neighborhood programming aimed at reducing crime. This could include youth activities, support for the poor/homeless, and counseling for offenders.

**Improved police response time:** Neighbors were concerned that at times it took too long for the police to respond to requests for service.

**Greater traffic enforcement:** Neighbors recommended more enforcement of speed limits (particularly in school zones), traffic lights, and traffic patrol in neighborhoods.

**Enhance community information and feedback:** Neighbors requested that we provide them with more information regarding non-emergency numbers, filing and receiving copies of crime reports, and public education about gangs and crime prevention.

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**Jobs:** Neighbors commented that jobs are needed not just for everyone, but especially those who find it difficult to work after being convicted of a crime.

**Increased patrol in "quiet" areas:** Neighbors felt there can be a tendency for the police to forget about neighborhoods where serious crimes are not currently happening.

**Gun control:** Neighbors were particularly concerned about keeping guns out of the hands of youth.

**Increased prostitution and drug enforcement:** Neighbors reported the need for consistent case follow-up. Some mentioned that they have seen arrests being made at a location and illegal activity resuming within hours.

**Prisoner re-entry programs:** Neighbors recommended that we continue to work with the N.C. Department of Corrections and other agencies to support programs which help integrate prisoners back into the community, with the overall goal being to reduce the likelihood that these individuals will re-offend.

**Youth curfew:** Neighbors felt that a curfew may help keep young people off the street at night and out of trouble.

**Structured Community Watch:** Neighbors recommended restarting Community Watch programs throughout the neighborhoods within the Roberts Park and Martin Street communities. They also requested more police support of existing community watch groups.

**Elderly Service:** Neighbors were concerned about elderly citizens; they felt there should be programs to check on the elderly and monitor their welfare.

**Access to resources:** Neighbors requested resources for helping with job searches, purchasing food, paying bills, maintaining their homes, etc.

**Animal Control:** Neighbors asked for tighter enforcement of humane laws to protect neighbors from loose dogs and to prevent animal cruelty.

**Homicide prevention:** Neighbors felt it was not enough to investigate homicides, but that RPD needed to develop strategies for preventing them in the first place.

**Install cameras:** Install cameras in public locations where high incidents of crime and public disorder are reported. Neighbors believed this would lead to cases being cleared more quickly and serve as a level of crime deterrence.

**Notice to criminals:** Neighbors requested a formal notification to offenders that the police were aware of their activities and would be eager to arrest and prosecute them again if offenses continued.

**Community-based policing:** Neighbors requested an officer specifically responsible for their neighborhood, who would be familiar with them and their problems.

**Quality of life enforcement:** Neighbors wanted stricter enforcement of such things as ABC laws, loitering offenses, and illegal dumping.

If you have any suggestions or would like to find out more about these efforts, please contact RPD's Community Policing Coordinator, Mr. Michael Ballen, at [Michael.Ballen@ci.raleigh.nc.us](mailto:Michael.Ballen@ci.raleigh.nc.us).

Anyone who may have information about crime is encouraged to contact Raleigh Police Crimestoppers at 834-4357.



CITY OF RALEIGH  
NORTH CAROLINA  
INTER OFFICE CORRESPONDENCE

TO: Russell Allen  
City Manager

FROM: Harry P. Dolan  
Chief of Police

DATE: 1/13/09

SUBJECT: Community Oriented Government Implemented within the College Park/Idlewild Neighborhoods

Councilor James West has requested an overview of the Community Oriented Government initiative launched within the College Park/Idlewild Neighborhoods. We are making great progress toward addressing public safety concerns which have long plagued the neighborhoods and the councilor would like to provide the Law and Public Safety Committee with a summary of our accomplishments to date. In addition he would like to be provided with information regarding our plans for sustainability.

In order to provide the information in a comprehensive manner, I will overview our progress in three sections; The Community Oriented Government (COG) Philosophy in Raleigh, Implementation of the COG Philosophy within the College Park/Idlewild Neighborhoods and Plans to Sustain Neighborhood Improvement.

**I. The Community Oriented Government Philosophy in Raleigh**

This past October City Manager J. Russell Allen held a meeting with Police Chief Dolan and Parks and Recreation Director Diane Sauer to discuss the importance of city departments working together in partnership with the community to address quality of life concerns. The Police Department's success with implementing the Community Oriented Policing Philosophy was reviewed as well as the significant past success of the City's Quality Team concept where various city departments worked together to solve problems reported by citizens.

It was agreed that we should work to bring all of our respective city departments together into a strategically sustainable Community Oriented Government approach to address neighborhood needs. Community Oriented Government can be defined as a philosophy requiring that citizens and their public officials must work together as partners toward the goal of enhancing the overall quality of life in the community. The philosophy as stated by Bonnie Bucquerous, requires a management style and organizational culture that promotes mutual trust and

interaction among departments and with the community. It must also be structured to provide decentralized, personalized, and equitable service to all areas of the jurisdiction, tailored to specific needs.

## II. **Implementation of the COG Philosophy within the College Park/Idlewild Neighborhoods**

In early December Councilor James West conferred with City Manager Allen and Chief Dolan and impressed upon them his great distress with the violent crime occurring within the College Park/Idlewild neighborhoods. Together a decision was made to coordinate the scheduling of a neighborhood meeting hosted by North Central CAC Chair Octavia Rainey. Over 80 citizens from throughout the neighborhood participated in a brainstorming meeting where nine work groups developed 20 community recommendations designed to improve neighborhood public safety.

During the first week of January city department heads and their respective representatives held a Community Oriented Government meeting at the Tarboro Road Community Center to develop collaborative team approaches to address the recommendations in a sustainable manner. The following is a list of the 20 neighborhood recommendations ranked in priority order containing progress notes.

### **College Park/Idlewild Neighborhood Safety Priorities (Progress Notes)**

- 1. Increased prostitution and drug enforcement:** Neighbors reported that some areas of the neighborhood harbored drug dealing and prostitution on a 24 hour/7 day a week basis. The 300 block of Tarboro Road was specifically mentioned.

**12/17/08**

- *Major Rick Grayson, Detective Division Commander, and Captain Darrell Salmon, Special Operations Division Commander, have directed their respective units to focus proactive anti-prostitution and street drug dealing operations throughout the neighborhood. Numerous arrests have been reported as a result of placing enforcement emphasis on neighborhood concerns.*

**1/6/09 Meeting**

- *Since 12-19-08, D&V Detectives have coordinated four (4) buy/bust projects that included the College Park/Idlewild area. During these efforts, twenty-three people were arrested. However, not all of these arrests were made in the College Park area. It appears that eight (8) people were arrested in the affected area.*

*The others were arrested in surrounding areas but not those designated as being in College park. Furthermore, two prostitution projects were conducted that resulted in a total of six (6) arrests of prostitutes. Four (4) of those arrests were made in the College Park area. It has been reported that it is more difficult to make arrests or locate violators, especially regarding prostitutes, due to our foot patrols and other efforts in the neighborhood. .*

- 2. Increased foot and bike patrols:** Neighbors wanted to see officers out in the neighborhood on foot, bikes, and horses. They felt this would serve as a deterrent to criminal activity and increase officers' ability to develop relationships in the community.

- *Effective the afternoon of 12/21/08, around the clock foot/bicycle patrols have been launched throughout the neighborhood by Captain Earnhardt, Southeast District Commander. Neighbors have already expressed gratitude for the increase focus on their concerns.*

#### **1/6/09 Meeting**

- *Foot/Bicycle Patrols have been put in place throughout the neighborhood and neighbors have expressed their appreciation. After the community meeting foot and bike patrols have increased. Officers P. Ford and J. Ortiz have been assigned to the area as community police officers and walk the beat during shift. RPD's SEU have been conducting bike patrols on a routine basis. Round the clock foot patrols have calculated to 912 man hours. The President of St. Augustine College has expressed appreciation for the increase visibility.*

- 3. Expand youth activities:** Neighbors wanted to see youth organizations formed and implement additional structured youth activities to help effectively mentor children in the neighborhood.

- *Parks and Recreation Director Diane Sauer has reported that youth programs have been expanded at the Tarboro Community Center and additional programs are being planned for future implementation. RPD will employ retired seasonal part-time officers to support the programs as afternoon/evening mentors.*

#### **1/6/909 Meeting**

- *Kristen Rosselli and Diane Sauer will work to weave together Parks and Recreation Youth Programming and Community Services resources. Mr. Wray has recommended that Youth Employment Programs be expanded to a year round plan. Obtaining Human Service grants may be a possibility.*

- *Gail Roper is working on an initiative in Chavis Heights to include broadband access placed into the neighborhoods to assist the youth academically. She is also working on an initiative to expose youth to the elderly and a database where citizens can access information concerning things such as childcare, education, and after school programs in their communities. Gail and Kristen will work to find ways to provide computers to the youth so they can access the web.*
- *Community Services Department staff met with Parks & Recreation staff to plan a Youth Forum in partnership with Ms. Octavia Rainey. (1/7/09)*
- *Community Services Department staff held follow-up meeting with Parks & Recreation and RPD regarding planning and logistics for Youth Forum. (1/9/09)*
- *Agreed to provide facilitation support to Parks & Recreation for the Youth Summit, including Spanish translation services if needed. (1/9/09)*
- *Sheila Lynch, Community Services Specialist, distributed Teen Forum flyers in English & Spanish via email to the North Central CAC distribution list. (1/9/09)*
- *Community Services Department staff agreed to assist Parks & Recreation with developing performance goals for Youth Forum prior to facilitator's meeting. (1/9/09)*
- *A member of the Community Services staff will assist with the flyer canvassing at the Washington Terrace Apartment Complex on January 16<sup>th</sup>. (1/12/09)*
- *Linda Graham, Youth Services Coordinator, identified possible additional youth employment opportunities for the Tarboro Road Community Center. Kristen Rosselli, Interim Director, discussed opportunities with Diane Sauer, Parks & Recreation Director, who was in agreement with the proposal. Linda to follow-up with Carol Moore, Parks & Recreation. (1/12/09)*

**4. Rooming house problems:** Neighbors wanted to see tighter regulation of rooming houses. They requested stricter enforcement of landlord regulations and inspection code violations. They felt these types of residences attracted a wide range of criminal law violations.

- *We will need to work with the Inspections Department Director, Larry Strickland, to develop a response/strategy to address this concern.*

**5. Teen-specific programming:** Neighbors recommended that programs be developed that target the unique needs of teenagers. Some of the suggestions were career development programs and job opportunities. They also suggested community sponsored recreational activities like dances where a healthy atmosphere could be ensured.

- *Parks and Recreation Director Sauer will develop initiatives to address this area.*

**1/6/09 Meeting**

- *Diane Sauer is planning a day long summit at the Tarboro Community Center to provide area youth with an opportunity to have direct input into teen programming. To that end, Teen Program Director Dana Youst with Parks and Recreation has put together a youth summit for the Tarboro Center on January 24<sup>th</sup> from 2pm until 8pm. On that day teens can expect a facilitator, icebreakers, snacks, brainstorming session, open mike, and step teams. Parks and Recreation will have the full cooperation from RPD and the Community Service Department.*

**6. Structured community watch:** Neighbors recommended restarting community watch programs throughout the neighborhoods within the College Park and Idlewild communities.

- *RPD Community Policing Program Coordinator, Michael Ballen, will work with Community Police Officer Peter Ford and Crime Prevention Officer Lisa Weber to develop and implement a community watch program throughout the neighborhood.*

**1/6/09 Meeting**

- *Michael Ballen will work with Officer's Ortiz and Ford and Crime Prevention Officer Lisa Weber to develop and implement a community watch program throughout the neighborhood. Officer Weber advised that she would coordinate her efforts with CAC Octavia Rainey.*

**7. Install cameras:** Install cameras in public locations where high incidents of crime and public disorder are reported. Neighbors believed this would lead to cases being cleared more quickly and serve as a level of crime deterrence.

- *RPD Information Technology Director, Lawrence Cullipher, and Officer John Maultsby will research the viability of implementing a pilot camera project in the 300 block of Tarboro Rd. They will*

*include City Information Technology in the research project. They will also research the practicality of locating "Shot Spotter" technology in the neighborhood.*

**8. Gang suppression/prevention:** Neighbors recommended we continue to enhance efforts to suppress gang activity, as well as prioritize gang prevention initiatives to prevent young people from joining gangs.

- *Lt. Andy Nichol, RPD GAGI Grant Coordinator, and supervisor of the Gang Suppression Unit, will work with Michael Ballen to customize and expand Gang Suppression Initiatives within the neighborhood.*

**1/6/09 Meeting**

- *Carl Dawson is working diligently to ensure that all graffiti is removed within 24 hours. His Department has been very successful with graffiti removal. He also stated that if there are any areas on the streets that are particularly troublesome, lighting can be added as a deterrent to crime.*
- *Lt. Nichol educated the group about CAGI (Comprehensive Anti Gang Initiative) which is a shared grant of 2.5 million dollars awarded to both Raleigh & Durham. Raleigh's initiative is entitled "Initiative 110%." The 110 (27601 & 27610) represents the zip codes that the initiative will focus on, while the percent stands for Prevention, Enforcement & Re-entry Coordinated Effort for Neighborhood Transformation. The grant is funded through the US Dept. of Justice's Initiative Sage Neighborhoods Initiative and focuses upon Enforcement, Prevention and Re-entry. The main focus area is indicated on the map that was distributed at the meeting last night.*
- *The Gang Suppression Unit (GSU) has been working in the initiative areas with other operation groups conducting prostitution stings, buy/bust, and traffic enforcement. They were able to arrest, and identify a ranking blood member that they are actively researching the possibility of federal charges.*

**9. Improve services provided to families:** Neighbors suggested providing programs to families such as parenting classes. The overall belief was that stronger parenting may help reduce behavior problems in children.

- *We will need to coordinate activities regarding this recommendation with Kristen Rosselli, Interim Community Services Department Director.*



### **1/6/09 Meeting**

- *Marionna Poke-Stewart, Community Services Program Manager was present at the City Meeting. Marionna administers the Human Relations Commission grants program. She will partner with IT on a project to bring together information about resources into an accessible website. She will also work with Parks & Recreation about creating a resource area within the facility.*

**10. Improved police response time:** Neighbors were concerned that at times it took too long for the police to respond to requests for service.

- *Michael Ballen will review call for service data with Christian Dixon, Southeast District Crime Analyst to respond to this concern.*

**11. Youth protective curfew ordinance:** Neighbors wanted us to consider an ordinance which prohibits youth under the age of 16 from loitering late at night.

- *RPD Interim Planner, Sgt. Shawn Anderson, will research Youth Protective Ordinances in North Carolina and submit a report outlining the feasibility of establishing a similar ordinance in Raleigh.*

**12. Neighborhood substation:** Neighbors requested a location within the neighborhood where officers could stop to do paperwork, visit with neighbors, and have a base of operations which would foster closer working relationships.

- *Sgt. J.W. Darrow, Allen Simms, RPD Assets Manager, and Captain Earnhardt will establish a Field Office within the Tarboro Road Community Center for Community Officer Peter Ford. In the interim, a Mobile Field Office has been parked on the northeast grounds of the Community Center to serve as a base of operations for the extensive foot patrols and enforcement operations currently underway.*

### **1/6/09 Meeting**

- *Diane Sauer, Parks and Recreation, has provided an area within the Community Center that the officers can use 24/7 for a field office.*

- *RPD's Sergeant Darrow has taken the lead in setting up the field office, which will be fully functional very soon. While waiting on the field office, the RPD's FOCUS command unit is stationary in the park area at Tarboro Community Center. Officers are using this as a mobile office until completion of the field office. The focus unit will be used in all other initiative areas until a police substation is established in that neighborhood.*

**13. Armed robberies:** Hispanic neighbors in particular reported concerns with the increase in armed robberies in Raleigh. They recommended we take progressive action to confront this growing problem.

- *Major Grayson will utilize the Robbery Suppression initiative to expand enforcement activity within the neighborhood. Special Operations Division personnel will increase preventive foot/bicycle patrols in area “hot spots” during times of day when incidents of armed robberies are most prevalent.*

**14. Enhance community information and feedback:** Neighbors requested that we provide them with greater sources of information regarding community watch, crime patterns in the neighborhood, and other general public safety information. We specifically discussed newsletters (electronic and printed) and a variety of other sources.

- *Assistant Public Information Officer Laura Hourigan and Internal Communications Coordinator Dawn Myers, have worked together to publish the current College Park/Idlewild Neighborhood Bulletin. They will continue to work to establish strategies to keep the neighbors posted of activities with the goal of supporting neighborhood leaders and Community Officer Ford as they work to develop unique methods to keep neighbors posted of important activities. We will need to contact Jayne Kirkpatrick, Director Raleigh Public Affairs, and Gail M. Roper, Chief Information Officer Information Technology Department, in order to develop a comprehensive strategy to provide neighbors with a method to access the city web to gain neighborhood specific information in real time.*

#### **1/6/09 Meeting**

- *Jim Sughrue and Laura Hourigan will assist with media relations regarding the Idlewild/College Park Neighborhood Community Oriented Government Initiative. Jim suggested possibly doing some stories on successful prosecutions and getting the word out in a timely fashion. Solid communication is needed for the public.*
- *The IT Department is working on a strategy to provide neighbors with a method to access the city web to gain information specific to their neighborhood.*
- *Kristen Rosselli, Interim Director, met with RPD PIO Jim Sughrue and Assistant PIO Laura Hourigan to discuss targeted external communication strategies with the neighborhood and the use of Community Services distribution lists. (1/8/09)*

**15. Crime prevention security survey:** Neighbors requested that we survey the entire neighborhood to develop and implement security enhancements (lighting surveys, etc.). One group specifically mentioned the area outside the community center along Jones Street.

- *Michael Ballen will coordinate a comprehensive neighborhood crime prevention survey to include all businesses and public locations within the neighborhood. In addition, invitations will be provided to neighbors requesting security survey's of their homes. RPD Crime prevention Specialists will coordinate activities through Michael Ballen.*

**1/6/09 Meeting**

- *Security surveys will be done for the entire neighborhood to include residential and businesses. Belinda Barrow will work on obtaining grants to purchase locks for residents who do not have sufficient financial resources.*
- *Crime Prevention Officers C.Taylor, B. Harrison, and J. Dehaan have already identified homes, businesses and street location that need assistance.*

**16. Secure abandoned/unoccupied homes:** Neighbors requested that the city identify, secure, and provide code enforcement for abandoned properties which are often used for prostitution and/or drug dens. They believed that landlords should be held accountable for the condition of their properties.

- *Inspections Department Staff will be requested to follow-up on this specific recommendation.*

**1/6/09 Meeting**

- *Inspections has agreed to provide a complete inventory of vacant and boarded up houses. They would like to see a quicker process put in place where some of these properties can be taken down immediately. Presently, Inspections staff goes through this area every 10 days monitoring violations. They asked if any other Departments are in the area and see violations to please contact them. They could be there the same day.*
- *Philip White, Solid Waste has asked that if anyone sees trash containers in front of abandoned houses to please contact his department to pick them up. The containers have been used for offenders to carry off stolen goods.*

- *Crime Prevention Officers C.Taylor, B. Harrison, and J. Dehaan have already identified 35 dilapidated homes that need the city's attention.*
- *Officer A.P. Draughon III will provide assistance regarding abandoned properties in the College Park/Idlewild Neighborhood COG Initiative*

**17. Residential traffic calming/enforcement:** Neighbors recommended providing safer streets through traditional traffic enforcement as well as considering traffic calming projects such as speed bumps, etc.

- *Eric Lamb, Manager Transportation Services, will be having his staff evaluate streets that would be eligible for traffic calming and speed reduction.*

**12/24/08**

- *Two checkpoints have been conducted with SED personnel that resulted in the following:*

<i>1. DWI's</i>	<i>2</i>
<i>2. License</i>	<i>35</i>
<i>3. Other</i>	<i>75</i>
<i>4. Alcohol</i>	<i>2</i>
<i>5. RDO</i>	<i>1</i>
<i>6. Drug</i>	<i>1</i>
<i>7. Warrants</i>	<i>1</i>
<i>8. AWDW</i>	<i>1</i>
<i>9. NCIC Probation Violation</i>	<i>1</i>

*These checkpoints were conducted during the early morning hours on 12/24/08 between 0100 hours to 0245 hours and again during the day on 01/10/09 during 1100 hours to 1300 hours.*

**18. Business hours of operation:** A few neighbors recommended that we consider regulating the business hours of convenient stores operating in the area to reduce foot traffic and criminal activity.

**1/6/09 Meeting**

- *Michael Ballen will research this issue with the city attorney's office and provide us with a report over viewing possibilities.*

**1/11/09**

*The city attorney advised there would have to be a city wide ordinance in order to regulate hours of operation. He recommends asking the business owners if they would like to volunteer in scaling their back hours.*

**19. Prisoner re-entry programs:** Neighbors recommended that we continue to work with Department of Corrections officials and others to support programs which help integrate prisoners back into the community. The overall goal being to reduce the likelihood that these individuals will re-offend.

- *Kristen Rosselli and the Neighborhood Development Department will be requested to review this recommendation and submit recommendations.*

**1/6/09 Meeting**

- *Contact was made with Teresa Crow, Department of Correction, who advised they have work release for people who were doing good time and would not be out for awhile. She suggested Community Service/ Correction (P&P) may be able to assist. Mrs. Crow advised that they do have a work crew that could be used but we must get through the particulars.*
- *CAC Octavia Rainey has suggested some churches and programs to research.*

**20. Community service and restitution:** Some neighbors felt that those who offend should be required to give back (restitution) to the community where they commit crimes.

- *Michael Ballen will research possibilities of strengthening existing court ordered community service programs to respond to this recommendation.*

**1/6/09 Meeting**

- *Michael Ballen spoke with Chief Copeland from Community Services at NC Probation and Parole. Community Services will partner with us, however, anything monetary would have to go through the civil court. Personnel would need to have supervision for a community clean up day.*

**Neighborhood Business Public Safety Recommendations**

An area business meeting was held the weekend prior to the Community Meeting and the following priorities were reported;

- Increase foot and bicycle patrol within the Tarboro/Oakwood business district.
  - *Presently assigned neighborhood foot patrols cover the business district*
- Request RPD conduct security surveys at area businesses
  - *.Mr. Michael Ballen will coordinate security surveys with all businesses requesting assistance*

- Area business owners are very willing to work with the City of Raleigh to develop business streetscape design improvement. There is a great interest in improving the appearance of the business district and neighborhood.
  - *Ms. Elizabeth Alley, City Planning Department Representative, has offered assistance in this regard and will attend a business district meeting to discuss business owners concepts, grant funding and streetscape design technical support. Michael Ballen, Captain Earnhardt and assigned community officers will attend the meeting to offer additional support*

**Additional Notes:**

- *A community wide clean-up will need to be scheduled. Carl Dawson, Public Works Director, and Frederick Battle, Director of the Solid Waste Services Department, will need to be consulted regarding logistics and planning for this event.*
- *Contact Mitchell Silver, AICP, City Planning Director, requesting that he assign a team member to provide technical assistance to address the neighborhood business community discussions regarding streetscape and general future planning issues.*
- *Southeast District Crime Analyst, Christian Dixon, will need to meet with Michael Ballen, Captain Earnhardt and Chief Dolan to discuss historical crime data/hot spot analysis*

**III Plans to Sustain Neighborhood Improvements**

Throughout the foreseeable future our city department representatives who were gathered together for the College Park/Idlewild neighborhood initiative will continue to operate within the COG team framework. RPD Community Policing Programs Coordinator, Michael Ballen, will serve as our lead COG Coordinator for the Southeast District Community Oriented Government Initiatives. The Southeast COG operating team will be assigned to coordinate city services to meet unique neighborhood needs within the southeast area of our city. In addition, RPD's community officer program has been firmly established in the neighborhood and over the next several months and will be expanded over the next several months to include the entire Southeast District. Community Officers and their supervisors will continue to work in partnership with citizens, city department representatives, and helping agencies to develop police service to meet unique neighborhood needs in Southeast Raleigh.

In summary, I would like to express my most sincere gratitude to our citizens, CAC Chair Rainey, Councilor West and the city representatives who have worked so closely to confront a very serious public safety concern in a neighborhood most in need and deserving of our undivided attention. I want to express my appreciation to the officers

who are walking the beat in the neighborhood. The neighbors of College Park and Idlewild neighborhoods are encouraged by what they have witnessed. I am confident that the Community Oriented Government Model we have developed will serve us well throughout the Capital City as we move into the future.

**CITY OF RALEIGH**

**NORTH CAROLINA**

**INTER-OFFICE CORRESPONDENCE**

To: J. Russell Allen, City Manager

From: Harry P. Dolan, Police Chief  
Michael Ballen, Community Policing Coord. Date: 06-18-09

Subject: Progress Report Regarding College Park/Idlewild Neighborhood Community Oriented Government Initiative

**MESSAGE:**

In December 2008 a team of city departments began launching a Community Oriented Government initiative to address quality of life issues in the College Park/IdleWild neighborhoods. In January 2009 we presented you with an overview of the specific neighborhood priorities gathered during a community brain-storming meeting. The purpose of this memo is to give you an update of the work accomplished to date. In addition it will serve as a report to be given to the community.

At your direction, the Raleigh Police Department, Raleigh Fire Department, Parks and Recreation Community Services, Community Development, Inspections, Public Works, Public Utilities, Solid Waste, Planning and Information Technology are working together to develop a comprehensive team approach to address neighborhood concerns. Our work has been focused upon developing city services to meet unique neighborhood needs within a community oriented government framework modeled after the City's Neighborhood Quality Team.

Our overriding goal is to build strong relationships between the City and various stakeholders to promote ownership and solutions to complex community issues, to create sustainable solutions for community concerns and to establish proactive measures to prevent community problems.

The following is a list of neighborhood priorities established earlier this year as well as progress updates provided by our city departments involved in the College Park/Idlewild Community Oriented Government Initiative.

**1. Increased prostitution and drug enforcement**

From January 14, 2009 thru May 21, 2009 the Raleigh Police Department made 97 arrests in the College Park/Idlewild area. Charges include: possession with the intent to sell and deliver, sale and delivery of cocaine or marijuana, maintaining a vehicle for the use of selling drugs, possession of drug paraphernalia, prostitution, loitering for prostitution, solicitation for prostitution, procuring for prostitution, resist obstruct & delay, assault on a law enforcement officer, conspiracy, order for arrest for failure to appear, felony drug possession, conspiracy, and assault with a deadly weapon on a law enforcement officer.



## **2. Increased foot and bike patrols**

Since the College Park Initiative began, foot and bike patrols have been regularly scheduled on a regular basis. The Raleigh Police Departments Special Operations Division and Southeast District beat and community officers have logged hundreds of hours of proactive foot and bicycle patrols.

Officers Ford and Hopkins have been permanently assigned as Community Officers to the Idlewild and College Park Neighborhoods, respectively. As Community Police Officers their primary responsibility is to work in partnership with the neighborhood to develop police services to meet unique neighborhood needs and improve the overall quality of life.

## **3. Expand youth activities/Teen-specific programs**

### **Teen Programs at Tarboro Road Community Center**

The Teen Outreach Program began at Tarboro Road Community Center on December 1, 2008. The program so far has had amazing growth and has been very successful. TOP runs from 3pm-7pm Monday-Thursday and every other Friday at Tarboro Road. The day-to-day activities are recreation based. Along with the daily activities offered at the center, we have also provided the teens with great field trip and community service opportunities. We have had steady growth since the program started, and are consistently serving 25-50 teens a week.

### **Teen Summit**

Parks and Recreation, along with Community Services and the Raleigh Police Department, hosted a Teen Summit at Tarboro Road Community Center on January 24, 2009. The Teen Summit aimed to gather input from teens in the Tarboro Road area. It addressed issues affecting them and types of programs and activities they would like to see offered at the center. Sixty teens attended this event and expressed many ideas about programs and activities they would like to see offered at the facility. Ideas were placed under categories that included education, cultural, adventure, social, athletics, arts and mentoring. Teens ranked the importance of each idea listed under the categories. Parks and Recreation formed a strategic plan on how to implement the ideas of programs the teens presented from this summit.

### **Programming Initiatives since the Teen Summit**

Since the Teen Summit was conducted at the Tarboro Road Community Center, Parks and Recreation staff have programmed towards the primary realistic interests of the teens evaluated during the summit. Programs have been set to take place during the time TOP is at Tarboro Rd. We have started a step team, tennis team, drum classes, interview/resume classes and have even incorporated a staff vs. teen basketball game once a week, with more initiatives in the planning process. RPRD program areas have helped us tremendously with this effort by allocating time, funds and equipment for this cause; specifically, the Tennis Program, Arts Program and Teen Program, with the Athletic Program soon to be incorporated in the programming process.

## **New Program offered in May through the Teen Program:**

The Second Round Boxing is a Positive Youth Development program (PYD) which promotes resiliency and protective factors in youth while attempting to reduce exposure to risk factors. The program uses boxing, weight training, and other forms of exercise to teach youth teamwork, self-discipline, time management, leadership, healthy living, and other pro-socialization elements.

Program staff members provide strong and supportive mentoring relationships with youth participants and coach them toward personal and program goal achievement. This program will run on Tuesday and Thursday from 5:00 pm to 7:00pm.

## **Raleigh Police Department Youth Initiatives**

In March a joint meeting of all RPD Divisions was held to begin the process of expanding our support for youth services programs administered through our Parks and Recreation Department. As a result, Officer Stacey Lundy is finalizing plans to launch exciting new programs supported and administered by both the RPD and Parks and Recreation. In addition, we are pleased to report that Detective George Passley, RPD Retired, has been hired on a seasonal part-time basis to serve as an afternoon youth mentor at the Tarboro Road Community Center.

In February the Raleigh Police Department, Community Service, and Dave Barciz, Project 110% and CAGI coordinator, came together with several local mentor groups in hopes of developing a group of mentors that can be utilized within the College Park area. The project is in its final stage of development and will be a valuable tool for the community.

### **4. Rooming house problems**

Neighbors asked to see tighter regulation of rooming houses. They requested stricter enforcement of landlord regulations and inspection codes. The Raleigh Police Department provided a list of possible illegal rooming businesses. Inspections investigated the properties and found no illegal rooming houses to date.

### **5. Structured community watch**

Assigned community officers and the SED Crime Prevention Officer will soon work collaboratively with the neighborhood to develop and implement a community watch program.

### **6. Install cameras**

Raleigh Police Department Information Technology Director, Lawrence Cullipher, and Senior Officer John Maultsby have been tasked with researching the possibility of a pilot camera program for the College Park area. We anticipate launching a pilot camera program within three months. After the pilot site has been up and running for six months, we will evaluate effectiveness and determine if expansion is worthwhile.

## **7. Gang suppression/prevention**

Lt. Andy Nichol, Raleigh Police Department CAGI Grant Coordinator (Comprehensive Anti Gang Initiative) has monitored our progress addressing gang activity in the area. Our Gang Suppression Unit has been working in the College Park area with other operational groups conducting buy/bust and prostitution projects. They were able to identify and validate gang members within the initiative area, and have taken appropriate enforcement action.

The increase in positive youth involvement activities at the Tarboro Road Community Center has enhanced gang prevention efforts. The TOPS program was structured by teens for teens in the initiative area to provide opportunities for fun activities with the hope of limiting the potential for gang recruiting. In addition, the hiring of retired Detective George Passley as a mentor assigned to the Tarboro Road Community Center will have a tremendous impact.

## **8. Improve services provided to families**

Sheila Lynch, the Community Specialist for North Central CAC, has worked closely with Octavia Rainey, Chair of the North Central CAC. The Tarboro Road Community Center hosted a few movie nights. Ms. Rainey said this was very successful in getting families to come to the center. There were at least 40 people who attended this event, including a few parents. Additionally, a community cook-out and Easter egg hunt was held in April, which was successful. The next event coming up in June will be a graduation recognition for the College Park/Idlewild area seniors. Ms. Rainey will ensure all events are posted in the North Central CAC newsletter. In April, the library had a job club to help people one-on-one with job search assistance.

## **9. Improve police response time**

RPD will conduct a comparative analysis of response time for high priority calls comparing 2008 and 2009 at the end of the year. Initial information indicates that, with rare exception, high priority calls are handled promptly. There will be more information on this request later in the calendar year.

## **10. Youth protective curfew ordinances**

Shawne Anderson, Interim RPD Planning and Research Manager, has been assigned to conduct statewide and national research regarding the effectiveness of curfew ordinances. Later this summer, Sgt. Anderson will provide Captain Earnhardt with benchmarking information for analysis and discussion with the neighborhood after the RPD Strategic Planning process is completed.

## **11. Neighborhood substation**

The Raleigh Police Department, in collaboration with Parks and Recreation, has established an RPD College Park/Idlewild Neighborhood Office inside the Tarboro Road Community Center. The office is fully functional and being utilized by Raleigh police officers.

## **12. Armed robberies**

The RPD Robbery Suppression Initiative has served to reduce armed robberies throughout the city by over 30 percent. There have been no reported robberies in the College Park area dating back to January 2009.

## **13. Enhance community information and feedback**

Jim Sughrue, Public Information Officer, and Laura Hourigan, Assistant Public Information Officer, are developing a web tool for communicating with our Citizen Advisory Councils, neighborhood groups and individual citizens. Our goal is to provide all citizens with current events and information, as well as enhancing two-way communications with their community officers and police district personnel.

They propose “Community Connection” as the umbrella page name for the Web presence, which would be posted on the city’s Web site. Links on the Community Connection home page would then connect to individual neighborhoods or areas, providing scalability as community police officers are assigned to additional locations.

The neighborhood pages could contain a variety of items and links to information. The following are potential initial possibilities:

- News and Information – A section containing timely items prepared by the officers assigned to each community. The RPD PIO would post updates to the Web. The section could be built in such a way that new items are added to the top of existing items, thus providing a way to keep the information fresh while allowing residents to review previously posted material. Items would be removed as their usefulness passes. There will also be links to the Community News Flashes.
- Contact Us – An e-mail link to the neighborhood officers. We would recommend that the e-mail address be an institutional one, rather than those of individual officers, allowing it to remain consistent over time and ensuring that mail is read when an officer is away. In addition, there will be a link to a form where citizens will be able to sign up for updates in their community.
- Crime Tips – Information on the various ways to share a crime-solving tip with the RPD or with Crime Stoppers.
- Crime Data – A link to the new online crime data map for citizens to get updated information about crime in their areas.
- Crime Prevention Tips – Area-specific and general information to assist residents in taking steps to make it less likely to become crime victims. When neighborhood officers determine a specific need, they would draft information that would be posted by the PIO.

## **14. Crime prevention security survey**

In March, Crime Prevention Officers C.C. Taylor, J.A. Dehaan and B.M. Harrison completed a business security survey of the College Park area, which will be available in PDF form for neighborhood businesses. Our purpose in conducting the survey was to provide neighbors and business owners with recommendations for safety enhancements. The City of Raleigh Planning Department has been provided with the survey results so they may review the information for future consideration.

Officer Taylor is working with a representative from Lowes Home Improvement in hopes of initiating a project that will support home improvement for senior citizens in the area. In addition, a comprehensive neighborhood lighting survey was conducted by the community officers, noting specific locations where additional street lighting may serve to reduce criminal activity.

### **15. Secure abandoned/unoccupied homes**

A list of 74 abandoned/unoccupied homes were submitted by the City of Raleigh Inspections Department. Of the original 74 vacant buildings, 65 remain vacant, several have been demolished by Community Development and several have been cleared by the Inspections Department.

A total of 17 new housing cases have been generated between 1/1/09-5/1/09, 8 of these were directly associated with the original vacant buildings.

### **16. Residential traffic calming/Business area enhancements**

City officials, business owners, and property owners have been meeting to discuss and develop a strategic plan to address parking concerns and general business appearance upgrades in the Oakwood/Tarboro area. All stakeholders agreed a sustainable long-term plan should be developed to redesign and revitalize this important part of the neighborhood.

We have identified specific improvements which should be pursued from a short, medium, and long-range approach.

Short: Sidewalk repairs –The Street Maintenance Division conducted some preliminary surveys of areas requiring repairs to existing sidewalks. They are going to prepare a list of specific locations that need repair. The majority of repairs needed were along Tarboro Road.

Short: Streetlight repairs – Our city staff has finished their evaluations of the last round of streetlight complaints for this area. We found a few blocks with substandard lighting that we have already authorized for upgrades. These upgrades should be in place within the next several weeks. We also identified several locations that would require new lighting installations, which we have deferred until next fiscal year. Once we authorize those installations, they should be installed within six months.

Medium: New sidewalk construction – While there are many streets without sidewalks in this area, the most critical gap is along Oakwood Avenue. The missing sidewalk on Oakwood Avenue includes 2250 feet on the south side from Linden Avenue to east of N. Tarboro Street, as well as 465 feet on the north side from N. State Street to east of N. Tarboro Street. The total estimated cost of this sidewalk construction is \$135,000. Please note that unless CDBG funding is used for this sidewalk construction, standard assessments for new sidewalk would apply to adjacent residents.

Long: Tarboro/Oakwood Streetscape Project –It is generally agreed a full streetscape project should eventually be developed for the intersection of Oakwood and Tarboro after consulting with the City of Raleigh Planning Department. This business core is central to St. Augustine’s College, and the intersection should serve as a gateway to the area. A streetscape project would improve the pedestrian experience with upgraded sidewalks and lighting. We would also look at reconfiguring the intersection, perhaps by changing the channelization, or perhaps introducing a roundabout at this location. The City is in the process of evaluating its policies for funding and programming streetscape projects

### **17. Prisoner re-entry programs/Community service and restitution**

CAC Chair Octavia Rainey and others are working diligently with several groups regarding this significant neighborhood concern. Innovative strategies are needed to address the needs of persons returning to the community from prison to prevent recidivism. There will be more to follow on this issue.

### **18. Community Services Development**

CSD will take the lead in developing community watch and capacity building. The community was asked to respond to the questions below and expressed their areas of interest.

1. What do you like most about your community?
2. What would you like to see improved in your community?
3. Which of these are you willing to work on?

Sheila Lynch, Community Specialist, compiled the responses and will be follow up with tcommunity members to connect them with others of similar interests.

### **Strategic Sustainability**

The City of Raleigh departmental representatives involved in the College Park/Idlewild neighborhood initiative will continue to operate within the COG team framework. We are grateful to Parks and Recreation, Community Services, Information Technology, Solid Waste, Public Utilities, Inspection, Fire, Planning, Community Development, Public Works, Transportation Services and Public Affairs who have worked together as a team to respond to our citizens’ concerns. The Raleigh Police Department’s Community Policing Programs Coordinator, Michael Ballen, will serve as our lead COG Coordinator for the Southeast District Community Oriented Government Initiatives in order to make sustained progress.

I look forward to providing you with future updates as our city service providers move forward with our citizens to improve the quality of life for College Park and Idlewild neighbors.



June 18, 2009

# BEHIND THE BADGE



## NEWS FLASH

### SE District's Community-Oriented Policing Team Moves Forward

In December 2008, a team of city departments launched a community-oriented government initiative to address quality-of-life issues in the College Park and Idlewild neighborhoods.

In conjunction with that initiative, RPD's Southeast District chose Master Officers P.C. Ford and J.M. Ortiz to work as full-time community officers at the new RPD field office in the Tarboro Road Community Center.

Last month, Senior Officer K.L. Hopkins, Senior Officer D.L. Stanley, and First Class Officer J.A. Kryskowiak were selected from the ranks of the Southeast District to join the team, and Chief Dolan anticipates that more officers will be chosen in the coming months.

The officers' primary responsibility is to work in partnership with residents and business owners in the neighborhood to develop police services to meet the needs of the community and improve safety and quality of life.



*Captain Earnhardt and Lieutenant Deans of the Southeast District command staff pose for a photo with the Community-Oriented Policing Team.*

*Photo by Dawn Myers*



*FCO Kryskowiak stops by the Girls Club on North Raleigh Boulevard to help with softball practice.*

*Photo courtesy of the Raleigh Girls Club*

Each officer is assigned to a specific beat, where he patrols the area and forms relationships with the citizens who live and work there. If an officer sees an issue on his beat that is more than he can handle by himself, the team comes together to assist, according to Sergeant J.A. Naylor, who leads the community-oriented policing squad.

The community officers are working not only to build relationships with the residents and business owners in their areas, but also with representatives from other city departments who may be able to help with neighborhood issues, such as run-down houses and water problems.

Naylor says that the team's efforts are working to get to the root of the quality-of-life issues that have upset the residents of Southeast Raleigh neighborhoods for years. "The community officers have the time and are building the relationships to work on the causes of the problems, not just the symptoms," says Naylor.

*Continued on page 2*

**Meet the Southeast District's Community-Oriented Policing Team:**



**Sgt. Naylor leads the Southeast District Community Policing Team.**



**MO Ford is assigned to beat 2411, which includes the Idlewild/Jones Street areas.**



**SO Hopkins is assigned to beat 2402, which is the Pender/Maple Street area.**



**FCO Kryskowiak is assigned to beat 2401, which includes the Glascock Street area.**



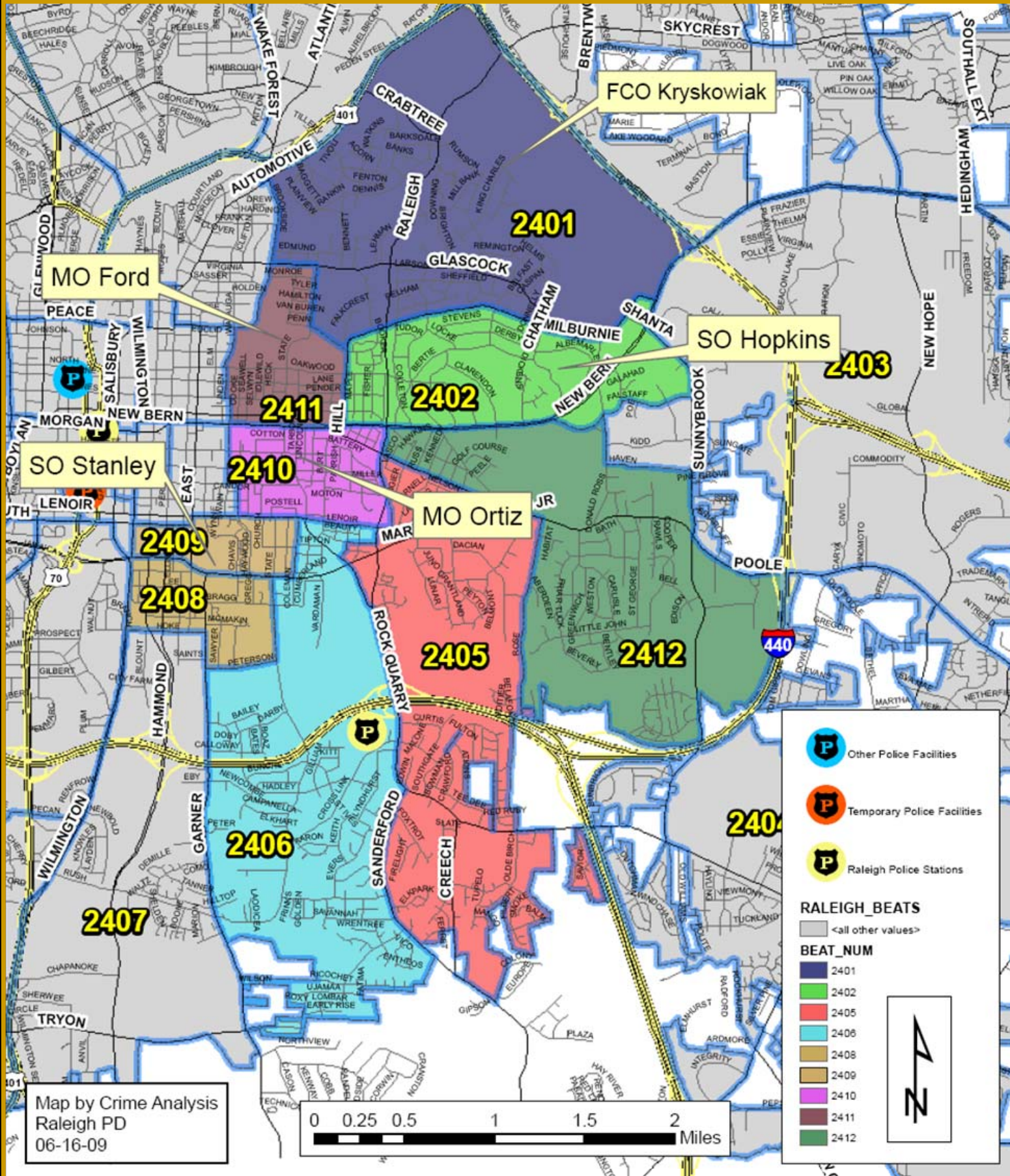
**MO Ortiz is assigned to beat 2410, which includes the Martin Street area.**



**SO Stanley is assigned to beat 2408, which includes the Bragg Street area.**



The map below shows the assignments of the current community officers. As more community officers are added to the team, they will be assigned to additional beats in the Southeast District.





## Southeast District Community Oriented Government Team (SED COG Team)

### Mission

Our mission is to establish a team of city department representatives who promote ownership and solutions to complex community issues, to create sustainable solutions for community concerns, and to establish proactive measures to prevent community problems.

### Goals:

- Serve as a conduit of communication for City staff and departments;
- Provide coordination of services to citizens;
- Partner with neighborhood organizations, business associations and other community stakeholders in order to enhance the quality of life in the Capital City; and
- Establish a mechanism to monitor the effectiveness and efficiency of City services and programs.<sup>1</sup>

### Steering Committee

**Interim Community Chair:** Lawrence Wray

**Members:** Mitchell Silver, Diane Sauer, Frederick Battle, Robert Strickland, Kristen Rosselli, Carl Dawson, Jayne Kirkpatrick, Dale Crisp, Michele Grant, Barry Furey, John McGrath, Harry Dolan

### Southeast District Community Oriented Government Team (SED COG Team)

**Michael Ballen, Interim Coordinator**

**Parks and Recreation;** *Tarboro Road* Felicia Lucus, Director Zach Cheek, Asst. Director, *Top Greene* Graddy Bussey, Director, *Roberts Park* Sherri Hartsfield, Director, Mark Elmore, Asst. Director, *Teen Programs:* Dana Youst, Director Daniel Price, Program Manager, Scott Payne, *Superintendent*

**Community Services:** Shelia Lynch

**Solid Waste Services;** Phillip White, Marion Staley, Larry Surles

**Planning:** Elizabeth Alley

**Inspections:** Ashley Glover, Roger Bonney, Terry Jones (College Park/Idlewild), James Riggs (Hunter/Thompson), Dudley Winslow (SouthPark), Anthony Sinclair (Angelus Drive),

**Public Affairs:** Michael Williams

**City Information Technology:** Sharon Heaton

**Public Works;** Chris McGee, Eric Lamb, *Transportation*

**Public Utilities:** Donna Jackson

**Emergency Communications:** Richard Batchelor, Kelly Palmer

**City Managers Office:** Sharon Banks

**Community Development:** Roger Bonney, George Alder, Shawn McNamara

**Police Department:** Captain Earnhardt, Lt. Deans, Sgt. Naylor, SED Community Officers

**Fire Department:**

**Planning: Ken Bowers**

<sup>1</sup>A Partnership between YOU and the City [http://www.grand-abids.mi.us/index.nl?page\\_id=7934](http://www.grand-abids.mi.us/index.nl?page_id=7934)

## Letter of Transmittal

March 11, 2009

Dear Councilor:

Enclosed you will find a short report based on discussions held by a citizens group over the past three months. In it are described their best ideas of the actions that can be taken by the city to solve some of the nagging problems of the Southeast Raleigh area. Many of the issues reflect a gap between the region and what is experienced in the rest of the city.

Most of us who live in Southeast Raleigh are pleased to call it home. It offers many advantages of a place to live. The institutions created by the city and those that have emerged independently from the community work diligently to promote improvements in the area. The result has been a great record of commitment to positive outcomes.

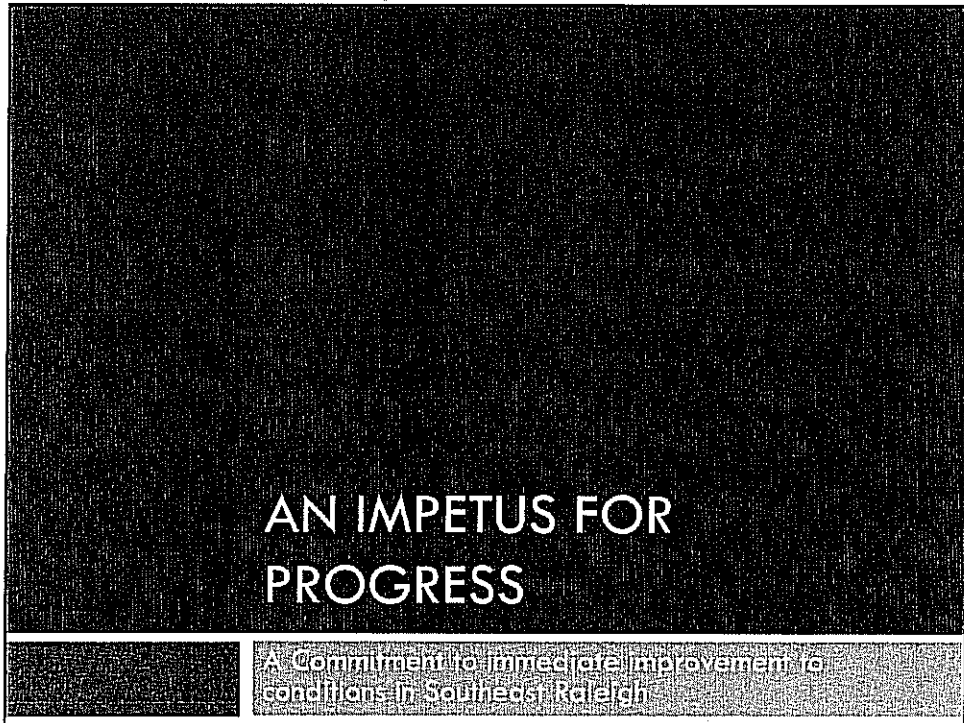
This does not mask the need however for tremendous improvements. By almost every measure of quality of life, Southeast Raleigh as a region lags behind the rest of the city. **This historic reality does not have to continue to exist.** The work of groups like SERA, RADA RBTC, the City, our churches, the CAC's and individual citizens have been helpful and sometimes transformative. **They have not, however, been enough.** And these challenging economic times only exacerbate the problem.

The collective mind of fifty citizens of Southeast has gone into the formulation of these action items. It is our sincere belief that if the city incorporates these in its work plan and provides appropriate resources for their successful implementation, we will see short term improvement in the things that have challenged Southeast most.

We are asking a serious consideration of these items by the council in this year's budget deliberations. We do not believe they are to the detriment of your commitment to the rest of the city. We do honestly believe that for Raleigh to emerge as the leading city that it is becoming, the issues that cause Southeast Raleigh to lag behind must be aggressively and immediately addressed.

Sincerely,

The SE Raleigh Leadership Team



## Impetus for Progress

- We seek to establish intergovernmental and community commitment to a set of actions that will bring near term improvement to conditions that affect the quality of life of residents of Southeast Raleigh.

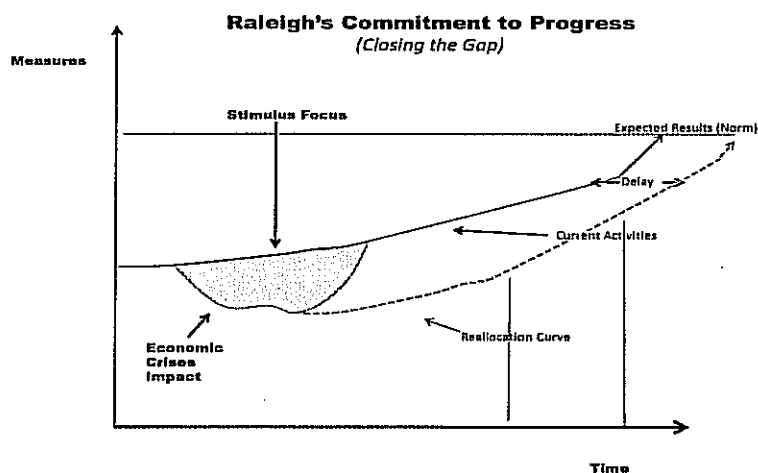
## Impetus for Progress

- Community Conditions
  - We enjoy living in Southeast Raleigh
    - Neighborliness
    - Convenience
    - Affordability
  - We appreciate the work that is being done
    - SERA, RADA, RBTC, City, CACs, Neighborhoods, Churches, Citizens
  - We are facing unprecedented challenges
    - Unemployment
    - Foreclosures
    - Crime
    - Educational challenges
    - Immigration and re-entry

## Impetus for Progress

- Challenging national economy
- Dwindling State and local resources
- Increasing needs
- Challenges to hard-earned gains
- Insensitivity to the needs of the underrepresented and the un-empowered

## Impetus for Progress



## Impetus for Change

- Relative Measures of Community Quality
  - SE Raleigh, Raleigh, NC, US
    - Unemployment
    - Average Wages
    - House Value
    - Household Income
    - Overall Crime Rate
    - Murder Rate
    - Foreclosure Rate
    - Home Ownership Percentage
    - High School Graduate Percentage
    - Total Population
    - Total Economy

## Impetus for Progress

- Councilor James West's Southeast Raleigh Initiative
  - Convene a group of 50 of the best minds in the community
  - Focus them on major issues of concern
  - Divide group into issue area
  - Come up with best ideas on how to tackle problem
  - Promote attendance at Council meeting on 3/17
  - Make presentation of ideas and request needed resources
  - Follow-up to secure commitments from council and others
  - Commit to stay engaged in the problem solving process

## Impetus for Change

- Key Messages
  - Stimulus Package represents opportunity for community investment
  - Safety (with justice) is a priority concern of our community
  - Too many people are without jobs or work and do not earn a living wage
  - We must work to build good citizenship across all age groups and establish community institutions that work
- **We are prepared to be a partner in solving these problems**

## Impetus for Progress

- Five Areas of Focus
  - Public Safety
  - Jobs
  - Youth
  - Neighborhoods
  - Stimulus

## Impetus for Progress

- Public Safety
  - Make statistics visible to communities (CAC's)
  - Form intergovernmental/interagency task force on safety
  - Target enforcement with community knowledgeable personnel
  - Stop abuse of substances by discouraging marketing and easy access
  - Increase effort to prevent gangs, including early intervention
  - Support legislative initiatives that promote safety
  - Monitor rented rooms expansion
  - Create Child Fatality Task Force to reduce victims
  - Get churches involved in intervention and prevention



## Impetus for Progress

### □ Jobs

- Create a Job Training Center
  - Locate it in the community (South Park)
  - Connect with emerging job opportunities (sustainable)
  - Start small (Mike Phillips Idea?)
  - Make training accessible (reasonable time frame)
  - Provide public funding support (place, stipend)
  - Connect graduates with opportunities (placement)
  - Longer term development of community college site (SE Raleigh Training campus)

## Impetus for Progress

### □ Youth

- Youth must be engaged in crafting solutions
- Good citizenship is everybody's job
- Parenting training is needed
  - Gang/Addiction Intervention
  - Education Support
- Mentoring must be developed/encouraged
- Youth employment must be expanded (24?)
- Community recreation resources must be available
- After school programs must be expanded
- Gang aversion efforts need strengthening

## An Impetus for Progress

- Neighborhoods
  - Must recognize that one size doesn't fit all
    - Central City Community
    - Developments and Outer beliline neighborhoods
  - Leaders must be identified and developed
  - Seek to engage and promote CAC's
  - Maintain commitment to city support programs
  - Expand Neighborhood Grant Program
  - Complete Inventory of existing neighborhoods and leaders
  - Encourage involvement and value of groups (Including promotion and recognition)

## Impetus for Progress

- Stimulus
  - Money can be helpful (Raleigh should do all it can to get and utilize its share)
    - 44 Shovel-ready projects (where, how much)
    - CDBG resources (how applied)
  - We should not lose sight of resources outside of city that can be applied in SE Raleigh
    - State (transportation)
    - County (health and human services)
    - Non-profit (weatherization, homelessness, Head Start)
  - Money should not displace current efforts
    - important to keep the positive momentum of key programs
  - How the money is spent is important
    - Where is it being targeted
    - How many jobs are being created
    - Participation of small, local and minority businesses
  - Jobs and sustainability important
    - Is unemployment rate or number of jobs improved
    - Are unemployed/underemployed being included in program goals
  - How can we demonstrate that Raleigh embraces the benefits of this Stimulus
  - Expenditures must be monitored (Are desired goals being realized/)

## An Impetus for Progress

- SE Raleigh has special needs
- These 5 areas are priority concerns
- These action items should be incorporated in the city's work plan
- Administration should review each of these areas and report what is currently being done
- Items on this list that are not active should be funded and included in this year's plan
- Progress should be reported to the community

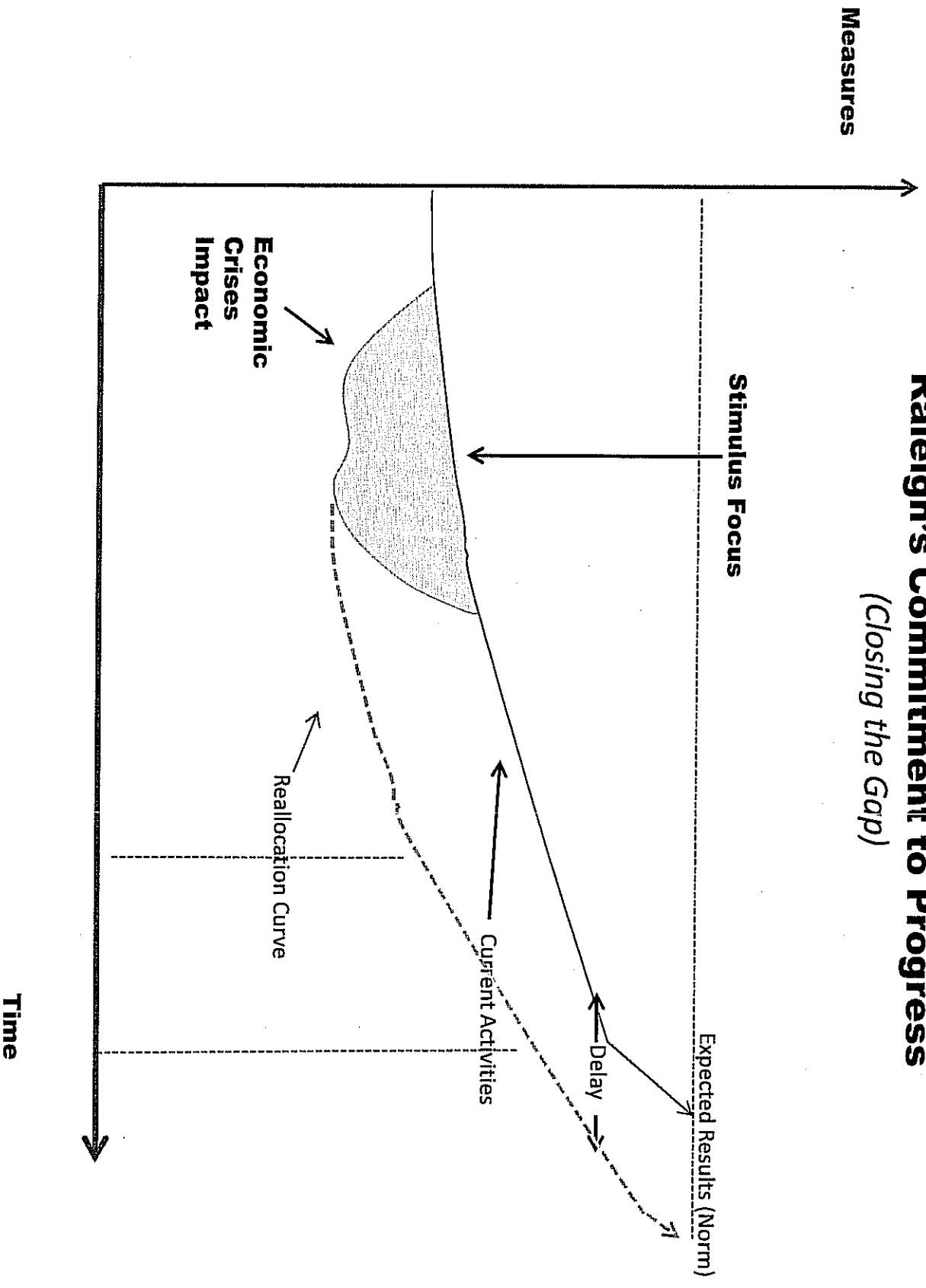
## Impetus for Progress

- All of these items should be referred to the budget work session of the Raleigh City Council
- Items recommended for funding should be included in the FY2010 budget

## An Impetus for Change

Identified Area	Problem Statement	Action Proposed	Benefit Derived	Measure of Progress	Cost
Public Safety	Growing Crime Rate	<ul style="list-style-type: none"> <li>• Community-Based Policing</li> <li>• Task Forces Established</li> <li>• Churches Engaged</li> <li>• Improved Visibility of Info</li> <li>• Legislative Initiatives</li> </ul>	<ul style="list-style-type: none"> <li>• Better Enforcement</li> <li>• Task Force Reports</li> <li>• Program Implemented</li> <li>• Reports to CACs</li> <li>• Improved Local Laws</li> </ul>	<ul style="list-style-type: none"> <li>• No. of Officers</li> <li>• Adoption by Council</li> <li>• # of church programs</li> <li>• Published Statistics</li> <li>• Enactment of Leg.</li> </ul>	\$2,500,000
Neighborhood Involvement	Lack of Citizen Participation	<ul style="list-style-type: none"> <li>• Organizing &amp; Training</li> <li>• Neighborhood Leaders</li> </ul>	<ul style="list-style-type: none"> <li>• New Leaders</li> <li>• Community Awareness</li> </ul>	<ul style="list-style-type: none"> <li>• Neighborhoods Registered</li> <li>• Meeting Attendance</li> </ul>	\$200,000
Job Training	High Unemployment	<ul style="list-style-type: none"> <li>• Establish Job Training Center</li> </ul>	<ul style="list-style-type: none"> <li>• New Employees</li> <li>• Reduced Recidivism,</li> <li>• New Businesses</li> </ul>	<ul style="list-style-type: none"> <li>• Trainees Graduated</li> </ul>	\$700,000
Youth Opportunities	Loitering & Gang Affiliation	<ul style="list-style-type: none"> <li>• Youth-Focus Group</li> <li>• Youth Jobs Created</li> <li>• New Programs Introduced</li> </ul>	<ul style="list-style-type: none"> <li>• Improved Outcomes</li> <li>• Employment Opportunities</li> <li>• Greater Involvement &amp; Awareness</li> </ul>	<ul style="list-style-type: none"> <li>• Groups Conducted</li> <li>• No. of Jobs</li> <li>• Program Attendance</li> </ul>	\$400,000
Use of Stimulus	Underinvestment in Area	<ul style="list-style-type: none"> <li>• Full use of Federal Resources Where Applicable</li> </ul>	<ul style="list-style-type: none"> <li>• Housing Improvement</li> <li>• CBDG Resources</li> <li>• Business Established</li> </ul>	<ul style="list-style-type: none"> <li>• Citizens Served</li> <li>• Dollars Received</li> <li>• Homes Improved</li> </ul>	Program Determined

# Raleigh's Commitment to Progress (Closing the Gap)



## **Tackling Crime With in the Community Improving Public Safety in SE Raleigh**

**A sense of safety and security is paramount for any person or community to function optimally. On every survey of Southeast Raleigh residents Public Safety is listed as the top concern. We are all appalled by the recent increase of crime with in our community, particularly the increase in violent crime. The crime rate in Raleigh is up 40% in SE Raleigh and it impacts more than personal security....it effects property values, homeowner and car insurance rates, value of housing and other economic costs that all of us who are residents bear-regardless of whether we are direct victims. Wake Medical Center even reports a significant increase in the number of young people being served by the trauma unit – often victims of direct assault and violence. There is a need to not only reduce the murders in our community but to also to stem burglaries, assaults, vehicle theft, domestic violence, rape and prostitution.**

**In order deal with this with these pressing issues, we propose the following actions:**

- 1. Break out crime statistics and inform SE Residents of the trends and patterns that are reported through the Raleigh Police Department Crime Data Statistics. Reports should be made monthly to each CAC identified in the SE Raleigh area and the police department should develop a community policing strategy appropriate to that CAC and the problems and concerns in that area. The community at large should be informed of these initiatives and the impact that crime has on their personal and economic security.**

**Crime statistics are currently presented by Police Department Districts. A review of District statistics will show relative performance of the South Police District (#24) with the rest of the city. For example larceny for a period may be up city wide but can be up even higher in SE Raleigh. There may be other areas where the problems in SE Raleigh may not be the same as exist in other parts of the city. We need an appropriate strategy for our needs.**

- 2. A Task Force should be formed so that these problems are looked at consistently and seriously. That task force should include representatives of the Attorney General's Office including representatives for Indigenous Defense Services, The Department of Crime Control and Public Safety, The Department of Commerce, The Department of Corrections, Representatives of Wake County and the City Of Raleigh particularly Wake Social Services and the Raleigh's Community Services, Wake County Sheriff, the Raleigh Police Department, Non-Profit agencies including Legal Services and those focused on the emerging Latino population, Wake County Public Schools, Juvenile Justice, Alcohol Law Enforcement, the Department of Labor and the area Colleges and Universities including HBCU's and Wake Tech. Each is an important player in determining the community's capability to effectively respond to the public safety challenges it faces. There must a spirit of cooperation and innovation that flows from each member of the task force. The goal must be improved safety for the citizens who live with in South East Raleigh.**
- 3. The abuse of substances leads to major problems with in our community. The use of alcohol and illegal drugs and the sale of them and paraphernalia for drugs and sex have led to addictions and lawless behavior with in our community. The resulting impact is many of our young people either end up on drugs or convicted of felonies that make it difficult for them to get a job once they get out of prison. They become trapped in a street life, unlawful existence to help them survive and our communities pay the price. A concerted effort to reduce both the commerce associated with the sale of these substances and the choice to use them will lead to significant improvements in community outcomes. Even early intervention and detection programs before potential offenders reach adult ages are sound investments in future family and community stability. We are not doing enough to discourage expansion of the lawful and unlawful enterprises that render devastating consequences to users, their families and the community in which they reside. This issues needs to be investigated by national groups such as the institute of scientific analysis and provide direction to local activists and boards, including the city's Substance Abuse Advisory Committee, on**

- policies that will make us more effective. Securing a local consultant to assist in the implementation of these actions is also essential. Businesses, Manufacturers, and Industry representatives must also be engaged as partners in this dialogue.
4. **Gang Prevention is essential to stemming the tide of rising crime with in our communities. We have the emergence of many organized activities, particularly among our young people, which are leading to more and more violence being experience in our neighborhoods. In order for Gang programs to be effective in their strategies, community members must become engaged and involved and their ideas sought and implemented in order to assist in the programs. The use of the resources invested in these areas cannot be limited to professionals and agencies that only review and host programs that are not community based. These resources must hit the ground and be visible in the affected communities. Programs like youth engagement and employment in addition to early intervention strategies must be employed. Young people, in addition to community members, must see, feel, and touch the efforts being undertaken.**
  5. **We must support Legislative Initiatives that help to tackle the problems with in our community. The city should endorse and support those public policy initiatives that make us safer. Legislation like the Offender Reentry Study Bill, Gun Control Initiatives, Drug and Sexual Paraphernalia Laws are examples of bills that may require municipal support and the support of our Legislative members.**
  6. **The growth of rented rooms is a real concern. They are often unmonitored and bring with them a higher concentration of incidents and calls. We need to clearly look at the problems attended to the expansion of these units. With the significant growth in the city anticipated over the next few decades and the resulting increase in population density, this type of housing will become more and more a part of our fabric. There needs to be a focused organized effort to review and make strong recommendations to the city council that will provide appropriate guidance in this area.**
  7. **Create a Child Fatality Task Force that will provide focus attention on the increase in fatalities among young people in the city of Raleigh and Southeast Raleigh in particular. There is a great need to uncover the details and the causes related to this**



troubling development. Our youth are increasingly victims – sometimes in their own homes. A healthy community cannot allow this disturbing trend to persist. Bringing together knowledgeable resources to tackle this problem and to make recommendations will potentially lead to the reduction of occurrence.

8. Create a Clergy Response Team that will focus the energy of their congregations toward solving problems in the surrounding community. Using the personal commitment of clergy toward saving lives, the notification and involvement of pastors in localized community challenges can lead to the kind of support required to bring to bring community stability. Programs like the “God not Guns” program provide constructive models than can be implemented quickly among Southeast Raleigh church that will deliver results that may bring long term improvements.

**Resources:** The Recommendation raised in this report may require a redirection or even new resources be added to the current investment. The Stimulus package could offer potential opportunities to meet these needs including focused police resources and the use of CDBG resources to assist in community improvement strategies. There may be private fund sources that can also be solicited included community based resources from corporations and banks (such as CRA money). City departments may also be required to direct strategic resources to these needs.

**South Park-East Raleigh Neighborhood Association (SPERNA)**  
**DRAFT Jobs Skills Training Center Proposal**

The long term goal is for the establishment of a Wake Technical College Satellite Campus in the South Park Neighborhood to support the revitalization, economic development, and image improvements for this historic downtown neighborhood.

The short term goals are to encourage and promote the development of a Jobs Skills Training Center through a joint partnership between the City of Raleigh and Wake County. The administrative entities will need to identify and allocate resources to augment this process. It is requested that the City of Raleigh provide leadership in developing this initiative to improve the economic well being of the citizens of Raleigh in this changing economy.

The proposal is to conduct a labor market analysis of the local employer needs, in and around the downtown area, and within proximity to public transportation services; and to identify the skills training required to fulfill the job needs. Attendant to the needs assessment, pertinent data will also be needed to determine the resources and services that will be required to fulfill the employer's needs and ensure the potential participants' access to the opportunities. The assessment should address the following:

1. lack of skills training to be employable,
2. the geographical boundaries with high unemployment and underemployment, and
3. the area with the highest concentration of economic deprivation.

Additionally, the assessment should include recommendations for administrative structure for the jobs skills training center, including personnel and curricular program offerings. It should also include the development of a financial strategy and structure for funding and sustainability. An implementation strategy for the jobs skills training program will also be included in the assessment.

Concurrent with the Jobs Skills and Labor Market Assessment, the South Park revitalization strategy proposes to implement a pilot pre-employment readiness program, targeting unemployed and underemployed food stamp and housing authority recipients. The program will provide assessment, supportive services, human resource development, literacy, basic computer literacy training, job development and placement. Coordination and collaboration plans will be developed between city, county, and community groups to provide the appropriate services to ensure the participants' success in acquiring skills and progressing towards the attainment of occupational skills training and unsubsidized job placement. The pilot project will operate in the South Park Neighborhood with the support of an advisory group utilizing CDBG funds. The project will require funds to support rental for shared facility use, personnel, administrative and training resources.

## SE Raleigh Core Issues Jobs

Identified Area: Job Training and Creation

Team Chair: Lonnette Williams

Team Members: Maria Spaulding, Dr. Martel Perry, Doctor Aal Anubia

Assigned Consultant: Brad Thompson

Statement of Concern:

The Southeast Raleigh Area is subject to an unemployment rate that is chronically higher than the city of Raleigh. This is particular true for the more urban areas of the District and seems to grow higher and disproportionate for those who are male and young. The current economic condition is sending this measure to heights that are catastrophic. While the entire population is affected by the difficulty in the economy resulting from time reductions and layoffs, the younger population, particularly the male population, is effected by transitions from school to work or re-entering the workforce post incarceration. The high incidence of arrests and conviction leave many of these young men with felony convictions that make iit difficult for them to be employed even if they have the requisite aptitude and training..

The result is a community whose low wealth is exacerbated by those who continue to rely on parents beyond their education or even worse prey on the population through non legal means of sustaining themselves. Often the unemployed are guilty of residential loitering that leaves our communities populated all day by those with little to do and even less resources to feed habits of addition of leisure. This can be a volatile mix and often has devastating consequences for our communities.

1. What identified problem does it address? (Factual Support for Problem Statement)

- Higher Unemployment
- Lack of Competitive Job Skills
- School to Work Transition Difficulties
- Reintegration of the Previously incarcerated
- Entrepreneurship Development

2. What specific action is recommended? (Include Committee Recommendations)

The Committee Recommends the establishment of a physical Job training center to be located within the boundaries of Southeast Raleigh that will prepare attendance for

immediate work opportunities within the area and will assist in direct placement of trained individuals for work

### 3. What can be done in the next 12 months, 24 months?

Approval of the Job Training Plan  
Secure Commitment of funding  
Securing and Preparing of Facility  
Initiate and Complete Job Market Survey  
Recruit Potential Employers  
Establish Cooperation with other training entities  
Develop Special Areas of focus  
Recruit Instructors  
Acquire necessary materials  
Recruit Students  
Determine Support Requirements.  
Establish support resources  
Initiate Classes  
Conduct Classes  
Monitor Progress  
Complete Classes  
Placement of Graduates

### 4. How will this action improve the condition?

- Accessible (and affordable) training opportunity
- Provide transportable job skills
- Assist in placement
- Improve self-esteem
- Establish community partnership in training citizens(pride)
- Good use of available building
- Encourages entrepreneurship

### 5. How will we be able to measure improvements?

- Number of Classes Offered
- Number of Trainees Enrolled
- Number Placed in Jobs
- Request for Enrollment
- Length of Employment of Graduates
- Numbers of Businesses established
- Total employment resulting form training
- Partnership with other institutions
- Growth in enrollment
- Growth in diversity of class offerings
- Average pay of graduates

•• Placement percentage of graduates

6. What benefit do you expect to be realized in the next 12 months, 24 months?

Reduced unemployment based upon the number of enrollees who receive new or improved employment based upon the training received at the center. In the next 12 months, the facility should be complete, and the appropriate supplies and materials provided to allow a recruited staff to implement an initial class at the facility. The initial class should be matriculating and should be making progress toward completion before the end of the measurement period. At least one round of completion and placement should be completed before the end of the second evaluation period.

7. What resources are required?

The funding required to complete this entire phase is estimated to be \$385,000.



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Wednesday, February 25, 2009

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From: bttsr@aol.com \* Save Address \* Reminder  
 To: nepple@bellsouth.net, mildredrobertson@bellsouth.net  
 Subject: Fwd: Youth Involvement  
 Date: Wednesday, February 25, 2009 9:59:22 AM [View Source](#)

Please review.

Thanks,  
Brad Thompson

-----Original Message-----

From: Hardy R. Watkins <revuafwb@bellsouth.net>  
 To: bttsr@aol.com  
 Cc: John Page <rubjpage@yahoo.com>; Nicole Sullivan <nsullivan@bellsouth.net>; Abeni El Amin <trustorder@yahoo.com>; Dennis Davis <dodreal@bellsouth.net>; Robert Bridges <beebridges@aol.com>  
 Sent: Wed, 25 Feb 2009 9:27 am  
 Subject: Youth Involvement

Brad,

Three members of the Youth Involvement Committee met yesterday and identified several areas we believe must be addressed in order to commence the processes necessary to re-engaging our youth in a positive manner. We are of the opinion, given current resources, we must limit ourselves to a few specific initiatives as opposed to an array that may be unmanageable to the extent of insuring success.

Those present were +in unanimous consent that in order for any initiatives to be received in a serious vein they must be city wide. At the same time we recognize that we were charged with Youth Involvement in Southeast Raleigh. We are very conscientious as relates to the urgency of the matter; yet we believe a very deliberate, well thought out plan must be developed to garner the necessary support.

Any effort to mediate the effects of the current issues requires collaboration and partnerships. In addition to the City of Raleigh; Wake County Government, the School System, Churches, Civic groups, State Youth Advocacy Office, Law Enforcement agencies and many others will be needed. We must leave no stone unturned in identifying (asset mapping) youth serving agencies or programming in Wake County.

The areas identified are:

#### Family

It is absolutely vital that we place significant emphasis on the family. We can see family counseling playing a fundamental role in getting us on the right track. Parenting classes should be developed.

While by state statute Human Services is primarily a county function, the dire times we find ourselves in requires out of the box action. Raleigh is home to half of the county's population and is therefore experiencing, in a concentrated area, voluminous results from the negative actions of our youth.

#### Engagement

It is imperative that we identify activities to engage our youth during down time such as after school, weekends and school suspension. Perhaps a thorough review of our Parks and Recreation facilities and associated programming is a good beginning. We have 7 full time staffed centers in Southeast Raleigh. Also, 4 part time staffed facilities are within the boundaries. The use of several of these facilities as full time teen centers or youth centers exclusive of other programming and user fees may be a catalyst to engage our youth.

Productive civic engage must be a part of any engagement piece. There are models across the Country that could be replicated. Yet, the development of programming in this regard specific to Raleigh should be considered.

#### Youth Employment

The current opportunities offered by the City and County must be expanded. The private sector must be lobbied to see the wisdom of upfront investment as opposed to end results investment. Creative opportunities may exist with our Churches and with the City to reach outside the box in providing opportunities. I speak specifically of lawn services on private property and the public right of way.

Hardy R. Watkins, Pastor  
 Revelation United American Free Will Baptist Church  
 805 East Davie Street  
 Raleigh, North Carolina 27601  
 919-828-9292 Phone

Identified Area: Youth Involvement Opportunities

Team Chair: Hardy Watkins, Bob Bridges

Team Members: Abeni El-Amin, Rev. John Page

**Assigned Consultant: Yolanda Burwell**

Statement of Concern: Southeast Raleigh youth (ages 12-24) deserve and have the right to a quality education, safe neighborhoods, nurturing families and optimally functioning community institutions so they can grow and succeed as responsible adults. Youth of Southeast Raleigh should be prepared to obtain or create for themselves meaningful employment in whatever field they want to work in. Civic engagement begins early in life. When one learns and practices all the rights and responsibilities of being a citizen leader, then neighborhoods, towns and states become stronger and more responsiveness to the needs of everyone. And everyone has to work to uphold these ideals.

Instead the "norm" – what usually happens is just the opposite and this is especially so in Southeast Raleigh. Young people are more often disconnected from jobs, schools, neighbors and community institutions. The signs of disconnection are

- # of children in poverty
- # of young adults without jobs
- # graduation rate
- # juveniles in justice system
- Trends over time?

Several factors contribute to the sense of disconnectedness among youth. First, organized youth programs are often age specific. There are more programs available for young children than there are for middle school and high school age young people. With fewer structured activities and outlets, teenagers are left on their own to come up with entertainment and interests without adult supervision. Secondly, North Carolina laws allow public school students to end their education at 16 years of age. Admission into most community colleges requires a GED or high school diploma and a 9<sup>th</sup> grade competency. For many youth who many not have literacy skills or had a poor experience with the school system, once they leave school they are in limbo – without job skills, or viable options or important criteria like a diploma to move on to the next educational level. Young people engage in a lot of "adult behaviors" thinking they are adults. Yet, they lack the maturity, problem solving skills and foresight to manage "adult" situations and consequences they find themselves in. As a result, many young adults "pay" for actions and decisions they made for the rest of their life.

Real problem: how to insure that more Southeast Raleigh youth are connected or reconnected to supportive services, community institutions and key stakeholders to that they can improve chances of becoming competent and successful adults.

### **What identified problem does it address?**

- ↓ A need for a coordinated system of youth development
- ↓ Lack of first time employment options for youth
- ↓ Low interest in civic affairs; more leadership development in civic matters
- ↓ Limited use and availability of organized after school activities and programs
- ↓ Little or no working knowledge of family and youth services, programs or experts that are available through city and county services
- ↓ Weak school performance
- ↓ Heightened gang affiliation and violence.

### **What specific action is recommended?**

#### Focus on Family

- provision and availability of parenting classes
- making family counseling available

#### Focus on Peers

- enhance afterschool and weekend activities for youth
- improve usage of park and recreation centers in SE Raleigh
- design and implement youth civic engagement programs/activities
- address school suspensions and truancy
- to develop and implement a teen court program where peers mediate and problem-solve non victim juvenile offenses.

#### Focus on Youth Employment and Community Actions

- institute or increase summer internship programs; know what is offered by the city and county
- create summer job opportunities
- work with private employers in the area to hire youth and young adults
- encourage the development of youth oriented enterprises
- identify and coordinate volunteer opportunities ... that could lead to jobs
- do asset- mapping of youth serving agencies



## **What can be done in the next 12 months? The next 24 months?**

- Asset mapping of youth serving agencies
- Increasing usage of seven youth centers in SE Raleigh
- Identification and placement of youth into available summer jobs with city and county
- Link family members to parenting classes/family counseling
- Identification of volunteer opportunities for youth
- devise and develop a program that lowers school suspension
- increase opportunities for summer employment and summer internships
- develop a youth enterprise program

## **How will this action improve the condition?**

With a serious focus on youth and young adult development by community members and city and county services, young people in Southeast Raleigh can have fresh opportunities to pursue and obtain jobs, complete school and engage in productive after school activities. Youth will have an easier time of moving into adulthood because of good supports and concrete achievements. Southeast Raleigh will begin to pay attention to the positives things occurring with youth.

## **How will we be able to measure improvements?**

Desired outcomes: to raise the graduation rate by 20%

To lower the school suspension/ truancy rate by 20%

To lower the dropout rate by 20%

To increase the number of SE Raleigh youth going to community college and /or 4 year college

To increase the number of youth employed over the summer

To increase the civic engagement activities among youth

**What benefit do you expect to be realized in the next 12 months? Next 24 months?**

- ✚ A more organized system of alerting youth to summer and after school job options with the city and county
- ✚ More opportunities for internships for high school youth
- ✚ More youth getting interested and engaged in civic affairs at the neighborhood and city levels
- ✚ Improved school achievement and performance
- ✚ Increased knowledge of services and programs that are available to youth as well as the gaps in youth services.

**What resources are needed to accomplish the above?**

Youth development is really everyone's responsibility. Everyone is needed to make this happen. There needs to be a heightened attention to delivery an array of youth programming to Southeast Raleigh. Parks and Recreation services, educational activities, youth entrepreneurship trainings, library services, boy scouts and girl scouts, YMCA programs – some coordination and efforts to make a variety of youth programs present and accessible to youth of all ages is needed. This will require an investment of time, money and ingenuity to capture the interests and aspirations of today's youth.

## **NEIGHBORHOOD INVOLVEMENT GROUP REPORT**

### **FEBRUARY 6, 2009**

The hallmark of great cities is reflected in the quality of their neighborhoods in terms of high expectations and performance by both the governing body and the neighborhoods themselves. Moreover, there is strong evidence of collaboration between neighborhood organizations and government, including intergovernmental collaboration to assure the availability of resources required to improve neighborhoods and the quality of life of those who reside in them.

There is a direct relationship between great cities and great neighborhoods. Raleigh's evolution toward world class status dictates a stronger emphasis on improving neighborhoods in order to attain the lofty status it seeks. To this end it must become more proactive in finding better ways to promote:

- I. Building civic responsibility and good citizenship through active neighborhood involvement; encouraging citizen participation in city sponsored programs such as:
  - A. Youth development institutes and day camps;
  - B. Neighborhood College;
  - C. Citizen Participation Leadership Institutes;
  - D. Neighborhood Exchange Conferences; and
  - E. Neighborhood Improvement Grant Program.
  
- II. Organizing, registering, and sustaining neighborhood associations, utilizing fully the resources of the Department of Community Services. Through this process, each registered neighborhood association becomes an active participant in its respective Citizens Advisory Council (CAC). The resultant structure will afford each registered association two lines of communication with the City Council, individually and via the CAC; thus facilitating the communication of concerns and issues to the City Council for subsequent resolution.
  
- III. Organizing and sustaining neighborhood watches in full collaboration with the Raleigh Police Department to establish safe and secure neighborhoods. To accomplish this, it is strongly recommended that the city become more proactive in addressing rising gang activities, the proliferation of firearms among the youth of our communities, and the need for more officers on the streets and on patrol.
  
- IV. Finding new and more creative ways to provide city support services and resources to improve neighborhoods and encourage active neighborhood participation to address the concerns and issues impacting our communities through collaboration between and among neighborhoods.
  
- V. Better marketing of CACs and neighborhood associations to heighten the awareness of the value of these organizations in improving our communities and protecting the citizens who reside in them.
  
- VI. Convening annually a CAC Summit to discuss issues and concerns impacting our communities, and explore new ways of satisfactorily addressing them.

## **SE Raleigh Core Issues Template\_Neighborhoods**

**Identified Area: Neighborhood Involvement**

**Team Chair: Norman Camp**

**Team Members: Gerald Gayton, Charles Rodman, Eugene Weeks, Tim Sit**

**Assigned Consultant: Brad Thompson**

**Statement of Concern:** The hallmark of great cities is reflected in the quality of their neighborhoods in terms of high expectations and performance by both the governing body and the neighborhood themselves. Moreover, there is strong evidence of collaboration between neighborhood organizations and government, including intergovernmental collaboration to assure the availability of resources required to improve neighborhoods and the quality of life of those who reside in them.

The Southeast Raleigh Area includes seven Citizen Advisory Councils. These areas provide proper political units for people residing within them to discuss common matters of zoning or community planning. But the cohesion that often exists in more densely populated areas does not easily translate to areas more broadly dispersed.

There is a direct relationship between great cities and great neighborhoods. Neighborhoods remain the principal unit of development and often road networks, school attendance and leisure patterns cause relationships to be focused within those boundaries. This is particularly true in the less urban fabric of Southeast Raleigh and those neighborhoods often feel under-represented when it comes to their proportional interests being presented to the city. For that matter, there must be devised a mechanism for shoring up the importance of the CAC structure while recognizing the relationships that exist within these neighborhoods and encouraging leadership development within them. The collective leadership from the neighborhoods will build strengthened leadership in the region.

### **1. What identified problem does it address? (Factual Support for Problem Statement)**

Participation in CAC's is often limited and is composed of a core of long standing activists who remain committed to serving community interests. There is little expansion in consistent involvement in issues of local concern to many neighborhoods and the development of new or emerging leadership is difficult or non-existent. Often problems are identified in subunits of residences where there is limited information about city practices and expectations of city services. Often members of

these neighborhoods grow frustrated as problems that could be addressed are left unattended or unresolved.

2. What specific action is recommended? (Include Committee Recommendations)
  - A. Build Civic Responsibility and Good Citizenship through active neighborhood involvement and participation in city programs
  - B. Organize, register, and sustain neighborhood associations by fully utilizing the resources of the Department of Community Services.
  - C. Organize and sustain neighborhood watches with the Raleigh Police Department
  - D. Find New and More Creative Ways to respond to neighborhood needs through neighborhood collaboration
  - E. Improve Marketing of CAC's and Neighborhood Associations to heighten awareness of their value
  - F. Convene an Annual CAC Summit
  - G. Strengthen and Sustain the current array of Neighborhood Support Service Offerings
3. What can be done in the next 12 months, 24 months?
  - Identifying and Organizing Neighborhood Associations
  - Encouraging Citizen Participation
  - Establishing and Expanding the Neighborhood Watch Program
  - Improving Responsiveness to Neighborhood Service Requests
  - Funding for Neighborhood Innovation
  - Promote Value of CAC's and Neighborhood Associations
  - Establishing an Annual CAC Summit
  - Sustaining and Strengthening the City's Neighborhood Support Services
4. How will this action improve the condition?
  - Increase Citizen Involvement
  - Reduce Citizen Complaints
  - Quicker Identification of Problems
  - Better City/Community Communication
  - Develop a sustainable leadership structure
  - More Informed Citizens
5. How will we be able to measure improvements?
  1. Meeting Attendance Records
  2. Requests for Information
  3. City Board Recommendations/Membership
  4. Number of Associations Registered
  5. Number of Community Watches Organized
  6. People Under 30 Participating
  7. People Attending City Training Sessions
  8. Number of Meetings held
  9. Citizen Requests Recorded

10. Citizen Complaints Recorded
11. Attendance at City Council Meetings
12. Increased requests for Neighborhood Plans

6. What benefit do you expect to be realized in the next 12 months, 24 months?

The expectation is for every neighborhood in Southeast Raleigh to become organized in the next 24 months. Each Neighborhood should have at least one representative attending each CAC meeting. There should be an expansion of the Community Watch program into areas not currently covered and a review of previous community watch organizations to determine their level of activity. A review of city appointees should demonstrate a representative dispersal of members throughout the region and different ages should also be represented. City informational and skill building workshops should be broadly promoted in emerging neighborhoods and attendance at those offerings should be improved. Customer Satisfaction surveys should note an annual improvement in citizen awareness and satisfaction with city services. An annual meeting of all CAC's in the area should be established.

7. What resources are required?

There should be unwavering commitment and resources to sustain the current offering of city programs and services through the Neighborhood Services Office. This includes such products as the Neighborhood College, the Neighborhood Grant Program, The Neighborhood Exchange, and the offering of Youth Development and Community Participation Institutes. There should be the consideration that these programs be neighborhood based using a team of trainers from other organized neighborhoods. In addition, there should be a communication program designed that promotes the importance of neighborhood groups and the important role that CAC's play in the conduct of the cities business. Organizers from Neighborhood Services should be dispatched to identify and recruit leaders for unorganized neighborhoods and a program of recognition should be developed for those who consistently participate.

In order to fully develop these neighborhood organizations will require the equivalent of a full time person to accomplish this within the time frame. The support for neighborhood grants should be expanded . Extending the training to neighborhood centers could be accomplished in the workshop mode and could be accomplished with shortened sessions. This may require staff to work Saturday mornings or evenings so flexibility or wages may be required. This could also be accomplished by contract.

Maximum Impact Above Current Requirement: \$100,000 (dedicated staffer, grant expansion, community satisfaction questionnaire, training contract)

# SE Raleigh Core Issues Template \_ Stimulus

Identified Area: Economic Stimulus Funding

Team Chair: Danny Coleman

Team Members: Ronald White, Bruce Lightner, Doctor Aal Anubia

Assigned Consultant: Brad Thompson

Statement of Concern: The Southeast Raleigh Area has a great need for capital infusion to assist the area to meet very pressing needs. The National Stimulus package presents an opportunity to apply much needed resources to area that will directly benefit the citizens of Southeast through job creation, improved services, energy efficiency, and support for housing improvement and entrepreneurship.

1. What identified problem does it address? (Factual Support for Problem Statement)
  - a. Higher Unemployment Rates
  - b. Lower wealth per household, greater financial instability
  - c. Lower home ownership rates
  - d. Greater incidence of nuisance violations
  - e. Greater need for support services for families and elderly
  - f. Greater incidence of crime
  - g. Higher cost of heating per square foot of residence (poor insulation)

2. What specific action is recommended? (Include Committee Recommendations)

The city administration should fully investigate resources available directly from the Federal Government and through the state of North Carolina that can be applied to problem circumstances in the city that can be effectively addressed through the stimulus package. The Community Development Department, the Police Department and the those charged with the public infrastructure should closely examine the availability of resources and aggressively pursue those that can be applied to short term needs in the city. This may also take the form of advocacy for Raleigh needs with the County Government and County Services organizations so that city of Raleigh Citizens are proportionately served by the available resources.

3. What can be done in the next 12 months, 24 months?

- Identify those resources available and pursue allocation for the city of Raleigh in these categories:
  - Energy Efficiency and Conservation
  - Weatherization Program
  - Transportation Enhancements
  - Public Transportation Assistance
  - Brownfields

- CDBG Expansion
- Homelessness Prevention
- Community Policing
- Arts Programming

4. How will this action improve the condition?

It is expected that the use of these funds will result in the creation of jobs that will reduce overall unemployment in the area, that the affordability of residences will improve as energy costs for lower income residences is reduced, that improved access to childcare will result in increased employment opportunities for the underemployed, that unstable residences will be improved and returned to viability. Improved transportation and a reduction in homelessness should also result..

5. How will we be able to measure improvements?

- ❖ Identify those projects that have been initiated using those funds
- ❖ Identify citizens who have directly benefited by the use of these funds
- ❖ Identify jobs directly created through the use of these funds
- ❖ Describe the Overall Community Improvement resulting from these expenditures

6. What benefit do you expect to be realized in the next 12 months, 24 months?

- ❖ Jobs Created
- ❖ Homes more energy efficient
- ❖ Energy costs reduced in identified residences
- ❖ New Homes purchased increased
- ❖ Reduced foreclosures
- ❖ Increase number of people in training programs

7. What resources are required?

Resources include the commitment of time from current city staff to fully investigate options and report the utility of current Stimulus Programs to solve the problems of the city of Raleigh. Staff should also be prepared to convey why analysis indicated a program or resource was not suitable to be used by the city and be prepared to discuss with representatives of the Leadership Team. Funding for this analysis can possibly be absorbed by city staff but if current resources are being deployed to capacity, use of a consultant to fully explore possibilities for the city may be mandated. In that case an allocation to allow employment of an external resource to provide consultancy may be required

Estimated funds to be reserved: \$50,000.00





**ORGANIZING  
FOR AMERICA**

**AMERICAN RECOVERY AND REINVESTMENT PLAN: THE IMPACT FOR NORTH CAROLINA**

The American Recovery and Reinvestment Plan is a nationwide effort to create jobs, jumpstart growth and transform our economy for the 21st century. Across the country, this plan will help businesses create jobs and families afford their bills while laying a foundation for future economic growth in key areas like health care, clean energy, education and a 21st century infrastructure. In North Carolina, this plan will deliver immediate, tangible impacts, including:

**Creating or saving 111,300 jobs over the next two years.** Jobs created will be in a range of industries from clean energy to health care, with over 90% in the private sector. [Source: White House Estimate based on Romer and Bernstein, "The Job Impact of the American Recovery and Reinvestment Plan." January 9, 2009.]

**Providing a making work pay tax cut of up to \$1,000 for 3,230,000 workers and their families.** The plan will make a down payment on the President's Making Work Pay tax cut for 95% of workers and their families, designed to pay out immediately into workers' paychecks. [Source: White House Estimate based on IRS Statistics of Income]

**Making 118,000 families eligible for a new American Opportunity Tax Credit to make college affordable.** By creating a new \$2,500 partially refundable tax credit for four years of college, this plan will give 3.8 million families nationwide – and 118,000 families in North Carolina – new assistance to put college within their reach. [Source: Center on Budget and Policy Priorities analysis of U.S. Census data]

**Offering an additional \$100 per month in unemployment insurance benefits to 604,000 workers in North Carolina who have lost their jobs in this recession,** and providing extended unemployment benefits to an additional 128,000 laid-off workers. [Source: National Employment Law Project]

**Providing funding sufficient to modernize at least 263 schools in North Carolina so our children have the labs, classrooms and libraries they need to compete in the 21st century economy.** [Source: White House Estimate]

In addition to this immediate assistance for North Carolina, the American Recovery and Reinvestment Plan will help transform our economy by:

**Doubling renewable energy generating capacity over three years, creating enough renewable energy to power 6 million American homes.**

**Computerizing every American's health record in five years, reducing medical errors and saving billions of dollars in health care costs.**

**Launching the most ambitious school modernization program on record, sufficient to upgrade 10,000 schools.**

**Enacting the largest investment increase in our nation's roads, bridges and mass transit systems since the creation of the national highway system in the 1950s.**



**ORGANIZING  
FOR AMERICA**

## **TALKING POINTS PRESIDENT OBAMA'S ECONOMIC STIMULUS PLAN**

**KEY POINT:** We are in the midst of an unprecedented crisis that calls for unprecedented action; we must act quickly and responsibly to both strengthen our economy now and invest in long-term growth and prosperity.

The President has and continues to be committed to a bi-partisan process that takes different views and ideas into account to ensure a recovery package that:

- Creates new jobs and saves the ones that are on the line;
- Cuts taxes for the Middle Class;
- Creates investments that ensure our long-term energy independence;
- Reinvigorates our infrastructure while creating jobs and stimulating long term growth;
- Demands transparency and accountability that guarantees taxpayer money is used properly.

**JOB CREATION:** President Obama's economic recovery plan (also known as the American Recovery and Reinvestment Plan) will put people back to work in the short term by ensuring that the money being invested gets out the door immediately and is directly targeted to job-creation. The plan will generate or save three to four million new jobs. The vast majority of these jobs will be created in the private sector

**REINVIGORATE INFRASTRUCTURE/STIMULATE LONG-TERM ECONOMIC GROWTH:** President Obama's economic recovery plan will also make critical investments in alternative energy, safer roads, better health care and our schools. These investments will have a direct impact on communities and both create jobs in the short term, and lay the foundation for long-term growth and prosperity.

**TAX CUTS:** 95% of working families will receive a \$1,000 tax cut.

**ACCOUNTABILITY:** The Plan includes unprecedented accountability. All of the information on investments will be posted on [www.recovery.gov](http://www.recovery.gov) so people can make sure their money is spent quickly and effectively in real time. An Economic Recovery Accountability & Transparency Board will report directly to Congress on these matters both regularly and with urgent reports for quick developments.

**THE BEGINNING NOT THE END:** The President also made it clear that his recovery package is just one component of what we need to do to get the economy moving again. The President knows that we also need to make sure we have better financial regulation, and that we act swiftly to get credit flowing again. And of course, we're going to have to engage with our partners around the world.

#### **Food Distribution Program on Indian Reservations (Title I)**

- \$5 million for the costs relating to facility improvements and equipment upgrades associated with the Food Distribution Program on Indian Reservations, as established under section 4(b) of the Food and Nutrition Act of 2008 (7 U.S.C. 2013(b)). Administrative cost-sharing requirements are not applicable to funds provided in accordance with this provision.

#### **State and Local Law Enforcement Assistance for Indian tribes (Title II)**

- \$225 million for State and Local Law Enforcement Assistance to Indian tribes, notwithstanding Public Law 108-199, division B, title I, section 112(a)(1) (118 Stat. 62), which shall be available for grants under section 20109 of subtitle A of title II of the Violent Crime Control and Law Enforcement Act of 1994 (Public Law 103-322).

#### **Community Development Financial Institutions Fund Program Account (Title V)**

- \$8 million for financial assistance, technical assistance, training and outreach programs designed to benefit Native American, Native Hawaiian, and Alaskan Native communities and provided primarily through qualified community development lender organizations with experience and expertise in community development banking and lending in Indian country, Native American organizations, tribes and tribal organizations and other suitable providers and up to \$2,000,000 may be used for administrative expenses.

#### **Bureau of Indian Affairs (Title VII)**

- \$40 million for workforce training programs and the housing improvement program.
- \$340 million for repair and restoration of roads; replacement school construction; school improvements and repairs; and detention center maintenance and repairs. That section 1606 of this Act shall not apply to tribal contracts entered into by the Bureau of Indian Affairs with this appropriation.
- \$10 million for the Indian Guaranteed Loan Program Account.

#### **State and Tribal Assistance Grants - Clean Water State Revolving Fund (Title VII)**

- Up to 4 percent of the funds appropriated herein for tribal set-asides under the Revolving Funds may be transferred to the Indian Health Service to support management and oversight of tribal projects.

#### **Department of Health and Human Services - Indian Health Services (Title VII)**

- \$85 million for Indian Health Services for health information technology activities. Such funds may be used for both telehealth services development and related infrastructure requirements that are typically funded through the "Indian Health Facilities" account. Notwithstanding any other provision of law, health information technology funds provided within this title shall be allocated at the discretion of the Director of the Indian Health Service.

#### **Department of Health and Human Services - Indian Health Services (Title VII)**

- \$415 million for facilities construction projects, deferred maintenance and improvement projects, the backlog of sanitation projects and the purchase of equipment, of which \$227 million is provided within the health facilities construction activity for the completion of up to two facilities from the current priority list for which work has already been initiated.

NORTH CAROLINA STIMULUS ACT FUNDING

Fiscal Stimulation- Education	\$	1,181,633,000.00
Fiscal Stimulation- General	\$	252,878,000.00
Medicaid	\$	2,350,000,000.00
Highways/Bridges	\$	775,517,000.00
Transit Capital Grants	\$	131,121,000.00
Drinking Water SRF	\$	66,132,000.00
Clean Water	\$	71,827,000.00
Weatherization	\$	112,914,000.00
Emergency Food/Shelter	\$	3,070,000.00
Commodity Assistance-TEFAP	\$	3,326,000.00
Elderly Nutrition	\$	3,669,000.00
Child Care	\$	67,543,000.00
Head Start	\$	16,824,000.00
Community Services Block Grant	\$	26,245,000.00
Title I	\$	338,712,000.00
Special Education	\$	333,771,000.00
Vocational Rehabilitation	\$	16,325,000.00
Education Technology	\$	16,041,000.00
Public Housing Capital Fund	\$	67,100,000.00
HOME	\$	40,607,000.00
Homeless Prevention	\$	29,225,000.00
Crime Victimization		
Internet Crime Against Children		
Violence Against Women		
Bryne/JAG	\$	85,263,000.00
UI State Administration	\$	14,761,000.00
Employment Service	\$	10,873,000.00
WIA-Adult	\$	10,422,000.00
WIA-Youth	\$	25,324,000.00
Dislocated Workers	\$	38,246,000.00
	\$	6,089,369,000.00

## Overview of Wake County Designation Process

### Community Services Block Grant Program Purposes

- Reduce poverty
- Revitalize low-income communities
- Empower families to become self-sufficient

### Congressional Goal for CSBG ARRA (Stimulus) Funding

- "To support employment, food, housing, and healthcare efforts serving those hardest hit by the recession. Community action agencies have seen dramatic increases in requests for their assistance due to rising unemployment, housing foreclosures, and high food and fuel prices."

### CSBG Designation Process for Wake County

- Informational Session – March 2009
- Request for Designation Applications/Application Review – April 2009
  1. Applications Due by end of April
  2. Review Complete by Mid-May
- Recommendation to Governor/Designation – By Mid-May
- Training & Technical Assistance provided – Late May, Early June
- Designated agency submits application for funding – Mid-Late June
- Application review- Late June, Early July
- Issue Contract – Late July 2009

### Available Resources/Funding

- Estimated Carry Forward: \$1.5 M
- Estimated FY2009-10: "Regular" Allocation \$800 K
- Estimated FY2009-10: ARRA allocation \$700 K
- Estimated Total FY2009-10 allocation: \$3 M

### Monitoring & Fiscal Controls

- Provision of training/technical assistance
- Annual on-site monitoring visits for new agencies (more often for the new Wake agency)
- Monthly Financial Status Reports, Quarterly Performance Reviews, Year-End Report of Outcomes
- Annual report of outcomes for all programs (not just CSBG-funded)

### How Wake County Can Help

- Assist with a site for the informational meeting
- Provide additional contact information for nonprofits to be invited
- Provide someone to be part of the Designation Application review committee
- Provide representation on the agency's Board of Directors
- Assist agency with county-wide needs assessment information

### **Native American Housing Block Grants (Title XII)**

- Under the Native American Housing Assistance and Self-Determination Act of 1996 (NAHASDA), \$510 million is allocated until September 30, 2011, with \$255 million to be distributed using the funding formula for FY2008 and \$255 million for competitive grants to eligible entities. Recipients of funds shall obligate 100 percent of funds within 1 year which funds are made available to a recipient, expend at least 50 percent of funds within 2 years and expend 100 percent of funds within 3 years.

### **Other Indian-Related Provisions**

- There are also provisions regarding Indian tribes and health information technology, tribal economic bonds, special allocations for Indian schools as it relates to school construction bonds. There are protections provided for Indians under Medicaid and SCHIP.

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